

Report of Finance Manager

Subject:
Budget Performance Report 6 Months to September 2021

Revenue Budget

The detailed net revenue budget for the 6 months to 30th September 2021 is presented in Appendix 1, with the summary by service area as follows:

	Net Budget 2020/21	Sept 21 Profiled Budget	Sept 21 Actual & Committed	Variance	% Variance
Conservation of the Natural Environment	580,732	351,348	363,035	-11,687	-3.3%
Conservation of the Historic & Cultural Env't	112,049	53,965	50,054	3,911	7.2%
Development Management	325,553	162,963	119,022	43,941	27.0%
Forward Planning & Communities	306,631	153,357	143,822	9,535	6.2%
Promoting Understanding & Enjoyment	1,270,567	656,237	313,829	342,408	52.2%
Recreation & Park Management	-43,348	-84,482	-315,646	231,164	-273.6%
Rangers, Estates & Volunteers	1,102,900	500,719	563,458	-62,739	-12.5%
Democratic Representation & Management	447,698	254,869	309,278	-54,409	-21.3%
Service Management & Support Services	1,390,523	688,643	646,343	42,300	6.1%
Net Cost of Services	5,493,303	2,737,619	2,193,195	544,424	19.9%

As at 30th September 2021 the Authority's net revenue actual and committed expenditure was £2,193k, £544k (19.9%) under the profiled budget of £2,737k. The main reasons for the variance of actual expenditure against budget for each Service department are as follows:

- **Conservation of the Natural Environment (£12k over budget).** The Cilrhedyn Woodland Centre expenditure is running £15k ahead of budget due to the purchase of a large consignment of timber. This will be used in the forthcoming months and the variance will therefore be rectified in the remaining half of the year. Other variances in Invasive Species work, Environment Growth and Nature Conservation Budget will also be resolved by the end of the financial year.

- **Conservation of Cultural Heritage (£4k under budget).** The variances in the Conservation of Cultural Heritage service are considered minor and arise from budget profiling.

Through Welsh Government's Sustainable Management Scheme the Authority has been awarded £85k as part of for The Dawnsio ar y Dibyn project. The project has been developed to identify and share good practice in Coastal Management in Wales, building on the work that has been developed by the Llŷn Partnership in delivering the Tir a Môr project in Gwynedd.

The Authority has also been successful with a grant application for £99k from the Nature Network Fund (The National Lottery Heritage Fund) towards stage 2 of the Damsels in Distress project (Marsh Frit and Damselflies work).

Partnering with Pembrokeshire County Council the Authority has been awarded a grant of £40k from the Wales Council for Voluntary Action under the "Local Nature Partnership". The project will involve projects at Castell Henllys, Tefach, Ceibwr Bay and Manorbier and Stackpole.

In addition during the period grants have been received from the Pembrokeshire Coast National Park Trust for £12k for the Paths & Pollinators, £10k for Make More Meadow and £5k for Wild About Woodlands projects.

- **Development Management (£44k under budget).** Within Development Management planning fee and pre application fees income of £127k are up £45k versus budget and £12k against the same period for 2020/21. The cost of an appeal of £13k against the Authority was offset by savings in travel fees and advertising costs and in total resulted in the under spend.
- **Forward Planning & Communities (£10k under budget).** The Development Plans service is running to budget. The original SDF budget of £100k has been augmented by £90k from Welsh Government under the Sustainable Landscapes Sustainable Places scheme. During the year to date £30k of grant has been awarded to three projects and payments made of £52k including to those in respect of prior year awards.
- **Promoting & Understanding (£342k under budget).**
The table that follows shows the current year budget, actual and prior years' figures for merchandise sales, admissions income and car park income for the 6 months ended 30th September 2021. Total Merchandise income of £182k is £109k above budget and £123k versus 2020/21. Total Admission income of £227k is above budget by £170k and £169k against the comparable period for 2020/21. Carew Castle Café has also generated significant income during the period which has been considerably in excess of budget and prior years. The centres have continued to use the online booking system which was implemented last year.

The Authority has been awarded £340k over 3 years from National Lottery fund to fund **The Roots to Recovery** project. The project will support individuals who identify as having poor mental health by providing supported volunteering opportunities and access to outdoor group activity in and around the

Pembrokeshire Coast National Park. Activities will include providing opportunities for participants to take part in volunteering, develop new skills, build confidence, meet new people and as a result improve their overall wellbeing and quality of life.

In addition during the period a grant has been awarded by the Pembrokeshire Coast National Park Trust of £17.5k for the First 1000 Days project

- **Recreation & Park Management (£231k under budget).** The first half year's car park income was £719k up £313k versus budget and £437k versus the same period in 2020/21. While the car parks were closed during the first quarter of 2020/21 and the fact that charging commenced at four additional car parks in the year, the performance for 2021/22 has been quite exceptional and reflects how busy the county has been during this summer.
- **Rangers, Estates & Volunteers (£63k over budget).** The over spend in this area is mainly due to the delays in receiving the expected National Trail 2020/21 grant due from Natural Resources Wales. Further, as a result of C19, the Authority continues to have increased fleet costs over and above those budgeted. However these costs together with other related additional C19 costs have been covered by the Welsh Government Hardship Fund grant. In the first half of the year this grant is expected to be circa £60k
- **Democratic Representation & Management (£54k over budget).** The over spend in Democratic Representation is mainly due budget over runs on grants to other bodies. These include £35k payment to Visit Pembrokeshire which members approved in the September National Park Authority meeting and support to the UK Rowing championships. There are however savings on members allowances and expenses and translations and conferences costs.

At the start of the financial year the Authority was awarded a further £1,187,000 from Welsh Government under the Sustainable Landscapes Sustainable Places fund for the delivery of the following projects;

Project Name	Theme	£
Y Geiriau Diflanedig / The Lost Words - Touring Exhibition (bid Withdrawn)	Tourism Covid Recovery	117,000
Designated Landscape Carbon Action Plans - support the 8 Designated Landscapes to become carbon neutral	Decarbonisation	60,000
Designated Landscape Carbon Baseline Study - baseline carbon study for each of the 8 Designated Landscapes.	Decarbonisation	110,000
Greening Agriculture Pilot - Supporting carbon - friendly practices (decarbonisation and sequestration) in agriculture and land management across the National Park, including nature recovery opportunities, biodiversity improvement and coastal resilience.	Decarbonisation Nature recovery,	316,415
SDF Climate Change - Expansion of SDF Scheme to enable not-for-profit organisations in Pembrokeshire to develop their own decarbonisation initiatives.	Decarbonisation	100,000
Community Woodland - Land purchase to create community woodland and will help address carbon sequestration, biodiversity loss and provide nature experiences.	Decarbonisation Nature recovery	77,000
Mitigation - A programme of small-scale improvements that improve visitor infrastructure and facilities. The proposal includes:	Sustainable Tourism	60,500

all terrain electric scooters at Castell Henllys, upgrading beach access for wheelchair accessibility, Information and safety signage and Discovery Points		
EV Charging - Greening the Fleet - Replacement of 11 current fossil fuel light commercial vans with electric vans. The proposal also includes funding for an additional number of electric vehicle points around the county as part of the second phase of the EV Infrastructure Plan.	Decarbonisation	346,085
		1,187,000

- Service Management & Support Services (£42k under budget). As a result of the new ways of working there has been a review of the levels of required budgets levels and some of these have been adjusted accordingly, e.g. travel and subsistence, photocopying and postage. It is therefore anticipated that budget variances in Service Management & Support Services will be corrected by the end of the financial year.

2021/22 2nd Quarter Income Versus Budget & Prior Years

Merchandise Sales	Budget	YTD Actual	Variance	2020/21	Variance	2019/20	Variance	2018/19	Variance	2017/18	Variance	2016/17	Variance
Carew Income	22,418	70,752	48,334	15,041	55,711	66,875	3,877	70,978	-226	71,006	-254	67,689	3,063
Oriel Y Parc	40,170	81,479	41,309	37,116	44,363	88,724	-7,245	90,977	-9,498	88,927	-7,448	84,645	-3,166
Castell Henllys Income	10,656	29,875	19,219	7,133	22,742	25,906	3,969	28,533	1,342	34,906	-5,031	32,213	-2,338
	73,244	182,106	108,862	59,290	122,816	181,504	602	190,488	-8,382	194,839	-12,733	184,547	-2,441
Admission Fees													
Carew Income	38,778	172,265	133,487	43,221	129,044	133,784	38,481	121,061	51,204	127,882	44,383	105,663	66,602
Castell Henllys	18,648	55,184	36,536	15,557	39,627	57,479	-2,295	59,446	-4,262	68,614	-13,430	49,093	6,091
	57,426	227,449	170,023	58,779	168,670	191,263	36,186	180,507	46,942	196,496	30,953	154,756	72,693
Carew Café Income	16,994	95,876	78,882	27,780	68,096	62,098	33,778	39,125	56,751				
Car Park Income													
Car Park Operations	24,800	52,708	27,908	16,878	35,831	21,170	31,538	16,948	35,760	16,944	35,764	10,562	42,146
Manorbier Car Park	34,711	60,392	25,681	34,506	25,887	41,430	18,962	40,687	19,705	38,251	22,141	37,204	23,188
Little Haven Car Park	24,123	35,038	10,915	18,188	16,850	26,663	8,375	26,064	8,974	24,348	10,690	30,328	4,710
St Davids Car Park	56,802	78,754	21,952	26,164	52,590	61,058	17,696	62,937	15,817	67,038	11,716	67,433	11,321
Poppit Car Park	32,419	85,296	52,877	41,056	44,240	52,004	33,292	49,400	35,896	48,391	36,905	36,657	48,639
Saundersfoot Car Park	56,736	54,819	-1,917	30,169	24,651	47,470	7,349	53,271	1,548	56,750	-1,931	54,049	770
Freshwater East Car Park	19,363	51,027	31,664	29,323	21,704	22,203	28,825	21,956	29,072	21,921	29,106	23,639	27,388
Broad Haven Car Park	17,710	53,704	35,994	28,751	24,953	22,054	31,650	20,089	33,615	20,728	32,977	21,818	31,886
Newport Car Park	18,206	33,578	15,372	13,668	19,910	23,033	10,545	18,186	15,392	21,356	12,222	38,861	-5,283
Newgale Car Park	18,798	33,521	14,723	16,009	17,512	18,675	14,846	19,038	14,483	16,619	16,902	17,584	15,937
Solva Car Park	45,600	65,167	19,567	26,844	38,323	43,245	21,922	48,112	17,055	49,449	15,718		65,167
Amroth Car Park	21,000	40,814	19,814		40,814		40,814		40,814		40,814		40,814
West Angle Car Park	17,400	42,380	24,980		42,380		42,380		42,380		42,380		42,380
Nolton Car Park	12,000	17,933	5,933		17,933		17,933		17,933		17,933		17,933
Penally Car Park	6,600	13,851	7,251		13,851		13,851		13,851		13,851		13,851
	406,269	718,983	312,714	281,555	437,428	379,004	339,979	376,688	342,295	381,796	337,187	338,135	380,848

2021/22 Revenue Forecast

At the end of the second quarter the forecast revenue position for the 2021/22 year end is an operating surplus of £595k versus a nil surplus in the original budget. The movement in the position is explained as follows:

2021/22 Budget Forecast	£000's	£000's
Original Budget		0
Movements:		
Additional / Reduced Costs		
Staff Cost	10	
Travel & Subsistence	20	
Miscellaneous Budget savings	30	
Additional costs associated to C19	-20	
Vehicle Hire Cost	-80	
		-40
Additional / Reduce Income		
Car Park Income	320	
Centre Income	200	
Planning Fees	30	
Welsh Government Hardship Support Grant	100	
Bank Interest	-15	635
Revised revenue forecast Surplus / Deficit		595
Decarbonisation		-150
Contribution Green Room redevelopment		-345
Potential restructuring costs		-100
Revised forecast Surplus / Deficit		0

The original budget of was set at a breakeven position and the revised forecast of a surplus of £595k is made up of a number of factors as detailed above.

- The Authority's policy on purchase leave has resulted in £10k underspend in staffing costs.

- The number of external meetings has reduced significantly resulting in a saving of £20k in travel and subsistence costs and the new ways of working have resulted in a number of savings.
- There have been a number of additional C19 related costs, including vehicle hire, which will be supported by the Welsh Government Hardship Fund.
- The Authority set a very moderate 2021/22 budget for the centres income. The actual income for the half year was at, or indeed above, 2019/20 levels, and well above that budgeted.
- The introduction of the four new car parks income and a record busy summer season have contributed to income being over budgeted.
- The rate of return on the Authority's deposits is significantly below budget. The Authority is actively engaging with its bankers to maximise returns.

The projected revenue surplus will be used to create reserves to help with the Authority's Decarbonisation projects and partially fund the Green Room redevelopment which was approved by the Authority in September 2021. The surplus will also be used to fund the costs arising from the current review of priorities and potential restructuring within the Authority.

Capital Programme 2021/22	Approved Budget	Revised Budget	Funded by EMR	Other Grant Funding	Capital Receipts	Spend as at 30/09/2021
Castell Henllys Wood Pellet Silo	25,000	25,000			25,000	
Improvements to Withybush Depot	25,000	25,000			25,000	
Carew Causeway Repairs	80,000	80,000	80,000			5,168
Castell Henllys Programme	86,000	86,000	86,000			8,600
WG Funded Delivery Equipment		16,578	16,578			5,625
Resilience to Winter Storms	25,900	25,900	25,900			
Interpretation/Events OYP		24,638	24,638			73
Carew Castle Enhancement & Interpretation	42,500	42,500	42,500			
Carew Castle Visitor Access	27,000	27,000	27,000			
St Non's Access Improvements		15,746	15,746			18,200
Pembs Commons Resilience		21,111	21,111			9,490
St Brides Walled Garden	3,500	3,500	3,500			
Castell Henllys Open Sided Barn	15,000	15,000	15,000			925
SLSP IT Equipment		44,506	44,506			42,248
SLSP Charging Points & Infrastructure	848,000	807,956	663,479	144,477		61,918
SLSP PV Arrays	50,000	42,830	42,830			
SLSP Community Woodland		77,000		77,000		970
SLSP Electric Vehicles Fleet Upgrade	205,000	167,000		167,000		
Total	1,432,900	1,547,265	1,108,788	388,477	50,000	153,217

The Authority's capital program is an essential part of the Authority financial planning and is based on the Authority's corporate objectives, operational need, making prudent investments and the availability of sources of internal and external funding. The capital programme for the year has increased from the original budget of £1,433k to a revised budget of £1,547k. The forecast is up due to an award from the Welsh Government under their Sustainable Landscapes Sustainable Places grant scheme and projects rolled forward from the previous financial year.

The revised budgeted expenditure of £1,547k is funded £1,109k from Earmarked Reserves, £388k from in year capital grants and £50k from the Capital Receipts Reserve. Total capital expenditure as at 30th September 2021 was £153k as shown in the table above.

Details of the capital programme are:

- Castell Henllys Wood Pellet Silo. This will allow for larger deliveries and ease the handling of wood pellets. No progress to date but the project will be complete in the current financial year.
- Improvements to Withybush Depot. Consultants have been appointed to develop the improvements at the depot.
- Carew Castle Causeway. Under the Reservoirs Act the Authority has statutory duty to undertake the repairs as instructed by the Reservoirs Inspectorate. The Causeway has undergone many phases of major and minor repair works to prevent / minimise water leakage through the structure from the mill pond which is accepted as an ongoing and permanent issue. Discussions have been undertaken with N.R.W. to help fund the repairs
- Castell Henllys Programme. In 2018/19 the Authority received £150k grant from Welsh Government to improve the offer at Castell Henllys. While most of the scheduled work has been completed there remains outstanding work to improve the car park and sewage system.
- Delivery Equipment. Funded by a Welsh Government grant the equipment will be used to facilitate the purchase of equipment of the warden teams.
- Resilience to Winter Storms remediation project. The Authority is working to develop a rolling contingency plan to deal with major infrastructure damage caused by localised storms. This investment will allow the Authority to undertake preparatory work to help minimise anticipated damage in key 'hot-spots' thus ensuring that the coastline remains accessible as much as possible.
- Oriel y Parc Interpretation
- Carew Castle Enhancing Visitor and Interpretation. Improvements to the physical access and interpretation on-site will add to the visitor experience and understanding of Pembrokeshire's historical and cultural heritage. It will allow access to as much of the Castle as possible and help increase visitor numbers.
- Carew Castle Access. Following recent capital investment to enhance the visitor experience at Carew Castle the Authority will now prioritise a range of additional physical infrastructure works to improve the accessibility of the site for visitors with mobility problems and/or for families with pushchairs
- St Non Access Improvement. The project is to improve physical access to the Holy Well at St Non's which is a popular tourist attraction but is presently not accessible for wheelchair users. The project was completed in June 2021.
- Pembrokeshire Commons Resilience. This investment helps form part of PCNPA's wider conservation work with the farming community across Pembrokeshire and is funding that is generally not covered by other agri-environment schemes such as Glastir.

- St. Brides Walled Garden. Work to repair damage to the walls caused by vegetation growth is currently in the planning stage.
- Castell Henllys Open side Barn. This will enhance the site management and safety through improving storage facilities away from public areas
- I.T. Equipment. This expenditure represents the usual cycle of IT equipment replacement
- Charging Points and Infrastructure. The 2021/22 SLSP Phase 2 funding has allowed for an expansion of the scheme and it is anticipated that all current project charging points will be installed by the end of the calendar year.
- P.V. Arrays. This project is to look at the installation of PV's at suitable sites across the Authority. This is being funded as part of the Sustainable Landscapes Sustainable Places grant and it is anticipated that the project will be completed by the end of the financial year.
- Community Woodland. Purchase of Land to create community woodland and will help address carbon sequestration, biodiversity loss and provide nature experiences
- Electric Vehicle Fleet upgrade. The Authority is gradually switching to electric vehicles to undertake its work wherever possible. There has been considerably delays in the delivery the six electric vehicles ordered in March 21 with as yet no confirmed deliver date.

The Authority's Useable Reserves £000's

	Year end Position		Year end Position		Year end Position
	2019/20	Movement 2020/21	2020/21	Movement 2021/22	2021/22
General Reserves	1,008		1,008		1,008
Capital Receipts	370		370		370
TOTAL	1,378	-334	1,378		1,378
Earmarked Reserves:					
Receipts In Advance	2,758	490	3,248	-242	3,006
Asset Management	37		37		37
Planning (Formerly Local Plan)	33		33	-11	22
Self-Insurance	30		30		30
Staff Restructuring	189		189	100	289
National Park Wales	14	-1	13		13
Planning System	89		89		89
Car Par Integration (Broad Haven)	77	-77			
Sponsored Maintenance re Sponsor A Gate	13	5	18		18
Rangers Services - Landscape Fund	4		4		4
SDF Increase In Funds	29		29		29
NPG Reduction	287		287		287
Car Park Resurfacing (Broad Haven)	98	-98	0		0
Biodiversity	11		11		11
Planning Enforcement	100	-2	98		98
Invasive Species	36	-7	29	-16	13
The Pathways Project	35		35		35
Carew Causeway	153		153		153
Pollinator Project	15		15		15
Roots Project	10		10		10
Carryovers from Underspend 20/21		185	185	-72	113
Digital Transformation		88	88	-88	
Green Room Redevelopment				345	345
Decarbonisation				100	100
Total	4,018	582	4,600	166	4,766

Financial Reserves and Balances

The Authority is required to keep a prudent level of working balances to maintain adequate cash flows to meet planned and unexpected expenditure. The General Reserve is a reserve created from prior years underspends and is available for any approved expenditure. As a minimum this reserve should be 5% of the net budget but it is considered prudent to keep above £400k. Earmarked Reserves are reserves that have been built up from revenue funding over a numbers of years and have been set aside for specific projects. The Capital Reserve balance is made from the receipts of the Authority's capital disposals in prior years and as such these funds are restricted for the use on capital expenditure

General Reserve

The audited statements of accounts as at 31st March 2021 verified that the Authority's General Reserve stood at £1,008k. The forecasted surplus for the year is expected to be £595k but this will be used to create the additional earmarked reserves detailed above.

Capital Receipts

The Capital Receipts reserve started the year at £370k and is expected to remain at this level at the end of the 2021/22.

Earmarked Reserves

Earmarked reserves as at 31st March 2021 stood at £4,600k and these are expected to rise by £166k to £4,766k at the end of 2021/22,

Recommendation

Members are invited to **NOTE** the budgetary performance for the 6 months ended 30th September 2021 as presented in this report.

(Further information is available from the Financial Manager Richard Griffiths, on 01646 624815 – email richardg@pembrokeshirecoast.org.uk)

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance
Conservation of the Natural Environment	580,732	351,348	363,035	-11,687
Cilrhedyn Woodland Centre	75,340	62,561	77,162	-14,601
Invasive Species	16,827	15,209	23,306	-8,097
Environmental Growth Project		5,000	5,135	-135
Achub Brith Y Gors (Nature Network Fund)		500	345	155
Fritilar & Damselflies		16,000	15,635	365
Greening Agriculture		3,000	2,764	236
Decarbonisation of Designated Landscapes		80,000	78,940	1,060
National Designated Landscapes	50,000	30,000	28,453	1,547
Nature Conservation	330,137	139,078	131,295	7,783
Marine Environment	8,428	0	0	0
Future Landscapes Wales	100,000	0	0	0
Conservation of the Cultural Heritage	112,049	53,965	50,054	3,911
Conservation Areas & Historic Buildings	43,796	20,611	20,203	408
CP10 - Archaeology, Culture & Heritage	68,253	33,354	26,949	6,405
Heritage Guardians		0	2,902	-2,902

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance
Development Control	325,553	162,963	119,022	43,941
Development Management (inc Mineral Plans)	325,553	162,963	119,022	43,941
Forward Planning & Communities	306,631	153,357	143,822	9,535
Development Planning	206,631	103,356	91,312	12,044
Sustainable Development Fund	100,000	50,001	52,510	-2,509
Promoting Understanding	1,270,567	656,237	313,829	342,408
Tourism & Wellbeing Officer	44,363	20,587	16,553	4,034
Carew Castle	134,176	34,922	-103,340	138,262
Carew Castle Tea Room	32,969	13,527	-48,014	61,541
Castell Henllys	174,807	73,114	31,598	41,516
Oriel Y Parc, St David's	223,340	85,442	67,266	18,176
Oriel Y Parc Cafe	-20,000	-10,000	-10,000	0
Coast to Coast	-27,324	31,477	25,000	6,477
Wales Coast Path Marketing	71,026	60,521	72,782	-12,261
Communications	245,480	134,096	130,250	3,846
SUP9 - Graphic Services	90,469	42,490	38,022	4,468
Discovery	163,118	78,885	78,050	835
Activities & Events	-112	-371	-1,461	1,090
Walkability Program	32,911	16,457	3,416	13,041

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance
Pembs Outdoor Schools	42,391	18,751	14,798	3,953
Celtic Routes		0	-2,643	2,643
Ancient Connections		0	3,966	-3,966
West Wales Walking	-9,454	17,301	-5,100	22,401
Experiences for All		0	3,545	-3,545
Nevern Castle Project	210	210	0	210
First 1000 Days Project		0	-17,500	17,500
Roots Project		0	4,761	-4,761
Beach Wheelchair & Outdoor Activities Coordinat	13,071	8,803	7,743	1,060
Roots to Recovery		0	-20,547	20,547
Pathways Project	59,126	30,025	24,684	5,341
Recreation & Park Management	-43,348	-84,482	-315,646	231,164
Sustainable Transport	77,212	8,083	7,000	1,083
National Trail	45,459	134,141	196,998	-62,857
Access Officer and Rights of Way	115,029	69,503	69,109	394
Acces Projects		10,000	9,872	128
Charging Car Parks	-298,268	-313,314	-606,382	293,068
Paths & Pollinators Project	17,219	2,105	2,793	-688
Sustainable Tourism		5,000	4,964	36

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance
Rangers, Estates & Volunteers	1,102,900	500,719	563,458	-62,739
Park Delivery Management	123,388	43,597	58,446	-14,849
Ranger Services	230,224	116,469	117,930	-1,461
North Area	312,809	150,585	164,947	-14,362
West Area	191,563	79,066	101,327	-22,261
South Area	225,384	107,212	133,309	-26,097
Castlemartin Ranger	10,853	-470	-4,708	4,238
Tenby / Newport Ranger	35,998	27,129	26,961	168
Estates Management (incl. Surplus Properties)	-27,320	-22,869	-34,754	11,885
Democratic Representation & Management	447,698	254,869	309,278	-54,409
DRM2 - Chief Executive's Office	107,023	51,673	52,163	-490
DRM1 - Corporate Activities & Management	87,600	69,766	112,731	-42,965
Democratic Representation	188,373	92,552	87,568	4,984
National Parks Wales	-10,414	2,570	821	1,749
Corporate Governance	69,216	34,608	47,875	-13,267
PCNP Trust	5,900	3,700	2,552	1,148
Coronavirus		0	5568	-5568

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance
Service Management & Support Services	1,390,523	688,643	646,343	42,300
SUP1 - Director of Park Direction & Planning	82,460	39,817	38,892	925
SUP3 - Director of Delivery & Discovery	137,283	67,088	56,604	10,484
SUP5 - Reception/Admin Services	91,378	44,305	37,049	7,256
SUP2 - Performance Management	52,493	20,218	20,108	110
SUP6 - Legal Services	28,500	14,250	11,523	2,727
SUP7 - Financial Services	167,110	81,373	87,015	-5,642
SUP8 - IT Services	343,325	192,917	182,957	9,960
SUP16 - Parc Llanion Park	89,725	26,065	21,394	4,671
SUP12 - General Building Maintenance	103,422	60,751	60,372	379
Grants Officer	59,456	25,920	24,496	1,424
Projects Team	81,322	37,172	30,359	6,813
SUP14 - Pool Vehicles	14,364	6,609	1,414	5,195
HR, Health & Safety, Staff Training	139,682	72,158	73,450	-1,292
Kickstart Scheme		0	710	-710
TOTALS	5,493,303	2,737,619	2,193,195	544,424

	Revisions to Budgets 2021/22	September 21 Profiled Budget	September 21 Actual & Committed	Variance	
Conservation of the Natural Environment	580,732	351,348	363,035	-11,687	-3.3%
Conservation of the Historic & Cultural Env't	112,049	53,965	50,054	3,911	7.2%
Development Control	325,553	162,963	119,022	43,941	27.0%
Forward Planning & Communities	306,631	153,357	143,822	9,535	6.2%
Promoting Understanding & Enjoyment	1,270,567	656,237	313,829	342,408	52.2%
Recreation & Park Management	-43,348	-84,482	-315,646	231,164	-273.6%
Rangers, Estates & Volunteers	1,102,900	500,719	563,458	-62,739	-12.5%
Democratic Representation & Management	447,698	254,869	309,278	-54,409	-21.3%
Service Management & Support Services	1,390,523	688,643	646,343	42,300	6.1%
Net Cost of Services	5,493,303	2,737,619	2,193,195	544,424	19.9%