

## Report of Finance Manager

**Subject:**  
**Budget Performance Report 9 Months to December 2021**

### Revenue Budget

The detailed net revenue budget for the 9 months to 31<sup>st</sup> December 2021 is presented in Appendix 1, with the summary by service area as follows:

	Net Budget 2020/21	Dec 21 Profiled Budget	Dec 21 Actual & Committed	Variance	% Variance
Conservation of the Natural Environment	512,384	356,779	417,386	-60,607	-17.0%
Conservation of the Historic & Cultural Env't	118,247	87,646	120,723	-33,077	-37.7%
Development Management	340,915	252,955	172,133	80,822	32.0%
Forward Planning & Communities	306,680	226,714	165,069	61,645	27.2%
Promoting Understanding & Enjoyment	1,283,333	921,140	448,043	473,097	51.4%
Recreation & Park Management	-29,697	103,608	-262,841	366,449	353.7%
Rangers, Estates & Volunteers	1,091,928	782,317	811,457	-29,140	-3.7%
Democratic Representation & Management	582,185	395,114	404,972	-9,858	-2.5%
Service Management & Support Services	1,388,381	974,414	876,671	97,743	10.0%
<b>Net Cost of Services</b>	<b>5,594,354</b>	<b>4,100,687</b>	<b>3,153,613</b>	<b>947,074</b>	<b>23.1%</b>

As at 31<sup>st</sup> December 2021 the Authority's net revenue actual and committed expenditure was £3,154k, £947k (23.1%) under the profiled budget of 4,101k. The main reasons for the variance of actual expenditure against budget for each Service department are as follows:

- **Conservation of the Natural Environment (£61k over budget).** The Cilrhedyn Woodland Centre expenditure is running £13k below of budget due to income from proceeds from the sale of redundant equipment. The Achub Brith y Gors project contractor management agreement had to be approved by Heritage Lottery and led to the delays in the project commencing. The Greening Agriculture and Decarbonisation of Designated Landscapes are projects funded via the Welsh Government SLSP scheme and the expenditure to

date of £31k and £75k respectively will be claimed in the next financial quarter of 2021/22.

- **Conservation of Cultural Heritage (£33k over budget).** Expenditure on the Dawnsio ar y Dibyn project will be claimed via Gwynedd County Council at the end of the project. Through Welsh Government's Sustainable Management Scheme the Authority the project was awarded £85k and has been developed to identify and share good practice in Coastal Management in Wales.
- **Development Management (£81k under budget).** Within Development Management planning fee, land searches and pre application fees income of £207k are up £68k versus budget and £40k against the same period for 2020/21. The cost of an appeal of £13k against the Authority was offset by savings in travel fees and advertising costs and these in total resulted in the under spend.
- **Forward Planning & Communities (£62k under budget).** The Development Plans service is running to budget. The original SDF budget of £100k has been augmented by £90k from Welsh Government under the Sustainable Landscapes Sustainable Places scheme. During the year to date £90k of grant has been awarded to nine projects and payments made of £101k to several projects including to those in respect of prior year awards.
- **Promoting & Understanding (£473k under budget).** The table that follows shows the current year budget, actual and prior years' figures for merchandise sales, admissions income and car park income for the 9 months ended 31st December 2021. Total Merchandise income of £219k is £136k above budget and £145k versus 2020/21. Total Admission income of £259k is above budget by £258k and £190k against the comparable period for 2020/21. Carew Castle Café has also generated significant income of £96k during the period which has been considerably in excess of budget and prior years. The centres have continued to use the online booking system which was implemented last year.

Pembrokeshire Outdoor Schools continued to operate successfully as a project through the pandemic, however certain activities, in particular those relating to face to face activity with teachers and pupils, did not taken place. The under spend recorded and additional project funding received will be used to fund the project in 22/23. Similarly the under spend recorded in the West Wales Walk for Wellbeing and Pathways projects are largely attributable to the covid restrictions and will also be extended until 2022/23. The First 1000 Days project start was delayed until January of this year.

- **Recreation & Park Management (£366k under budget).** The year to date car park income of £817k is up £360k versus budget and £392k versus the same period in 2020/21. While comparison with last year's figures need to consider the the car parks were closed during the first quarter of 2020/21 and that charging commenced at four additional car parks in the current year, the performance for 2021/22 has been quite exceptional and this reflects how busy the county has been during the 2021 summer season.
- **Rangers, Estates & Volunteers (£29k over budget).** Due to single vehicle occupancy the Authority continues to have increased fleet costs over and above

those budgeted. The over spend in the North and South areas is mainly due to the delays in receiving funds the Welsh Government Hardship Fund grant to support these additional transport and seasonal ranger costs. Under the Estates Management budget the Authority has received higher income than expected from a number of filming companies: year to date income of £43k is up £25k versus budget.

- **Democratic Representation & Management (£10k over budget).** The over spend in Democratic Representation is mainly due to budget over runs on grants paid to other bodies and commitments on Audit fees which will be corrected by the financial year end. Grants to other bodies include the additional £35k payment to Visit Pembrokeshire which members approved in the September National Park Authority meeting and the payment to support to the World Sea Rowing and Beach Sprints championships to be held in Saundersfoot in October 2022. There are however savings on members allowances and expenses and translations and conferences costs.
- **Service Management & Support Services (£98k under budget).** The budget variances in Service Management & Support Services are mainly due to underspends on the delivery of Office 365, costs associated with running the Llanion Building, General Maintenance, Pool Vehicles and Health & Safety and Staff training.

### 2021/22 3rd Quarter Income Versus Budget & Prior Years

Merchandise Sales	Budget	YTD Actual	Variance	2020/21	Variance	2019/20	Variance	2018/19	Variance	2017/18	Variance	2016/17	Variance
Carew Income	25,222	81,593	56,371	17,135	64,458	74,610	6,983	77,619	3,974	78,396	3,197	76,038	5,555
Castell Henllys Income	11,988	35,624	23,636	8,269	27,355	29,448	6,176	32,012	3,612	39,603	-3,979	36,515	-891
Oriel Y Parc	45,191	101,651	56,460	48,693	52,958	108,769	-7,119	110,683	-9,032	109,129	-7,478	98,939	2,712
	<b>82,400</b>	<b>218,868</b>	<b>136,467</b>	<b>74,097</b>	<b>144,771</b>	<b>212,827</b>	<b>6,040</b>	<b>220,314</b>	<b>-1,446</b>	<b>227,127</b>	<b>-8,260</b>	<b>211,492</b>	<b>7,375</b>
<b>Admission Fees</b>													
Carew Income	43,626	196,818	153,192	50,797	146,020	147,390	49,427	136,079	60,739	141,350	55,467	118,818	78,000
Castell Henllys	20,979	62,115	41,136	18,118	43,997	62,877	-762	63,835	-1,720	74,147	-12,032	54,938	7,177
	<b>64,605</b>	<b>258,932</b>	<b>258,932</b>	<b>68,915</b>	<b>190,017</b>	<b>210,268</b>	<b>48,665</b>	<b>199,914</b>	<b>59,018</b>	<b>215,497</b>	<b>43,435</b>	<b>173,756</b>	<b>85,176</b>
<b>Carew Café Income</b>	<b>16,994</b>	<b>95,876</b>	<b>78,882</b>	<b>27,780</b>	<b>68,096</b>	<b>62,098</b>	<b>33,778</b>	<b>39,125</b>	<b>56,751</b>				
<b>Car Park Income</b>													
Car Park Operations	27,900	58,233	30,333	30,287	27,946	30,287	27,946	28,113	30,120	28,128	30,106	4,548	53,685
Manorbier Car Park	39,050	67,335	28,284	44,051	23,284	44,051	23,284	44,116	23,219	41,316	26,018	40,578	26,756
Little Haven Car Park	27,139	41,865	14,726	29,526	12,339	29,526	12,339	29,514	12,351	27,004	14,861	35,216	6,649
St Davids Car Park	63,901	90,528	26,627	65,944	24,585	65,944	24,585	67,942	22,586	72,311	18,217	76,928	13,601
Poppit Car Park	36,472	95,699	59,227	60,253	35,446	60,253	35,446	54,586	41,113	52,206	43,493	44,919	50,780
Saundersfoot Car Park	63,828	68,926	5,098	53,827	15,098	53,827	15,098	60,976	7,950	62,520	6,406	75,914	-6,989
Freshwater East Car Park	21,784	54,906	33,122	24,277	30,629	24,277	30,629	23,669	31,237	23,641	31,265	19,013	35,893
Broad Haven Car Park	19,924	57,978	38,054	23,020	34,958	23,020	34,958	21,319	36,659	22,359	35,619	21,520	36,458
Newport Car Park	20,481	39,430	18,948	20,562	18,868	20,562	18,868	20,462	18,968	22,548	16,882	18,863	20,567
Newgale Car Park	21,149	36,338	15,189	19,797	16,541	19,797	16,541	20,540	15,798	17,669	18,669	17,664	18,674
Solva Car Park	51,300	77,937	26,637	53,234	24,703	53,234	24,703	54,657	23,280	55,666	22,271	53,843	24,094
Amroth Car Park	23,625	46,407	22,782		46,407		46,407		46,407		46,407		46,407
West Angle Car Park	19,575	45,634	26,059		45,634		45,634		45,634		45,634		45,634
Nolton Car Park	13,500	19,226	5,726		19,226		19,226		19,226		19,226		19,226
Penally Car Park	7,650	16,362	8,712		16,362		16,362		16,362		16,362		16,362
	<b>457,278</b>	<b>816,803</b>	<b>359,525</b>	<b>424,778</b>	<b>392,025</b>	<b>424,778</b>	<b>392,025</b>	<b>425,894</b>	<b>390,909</b>	<b>425,368</b>	<b>391,435</b>	<b>409,007</b>	<b>407,796</b>

## 2021/22 Revenue Forecast

At the end of the second quarter the forecast revenue position for the 2021/22 year end is an operating surplus of £805k versus a nil surplus in the original budget. The movement in the position is explained as follows:

<b>2021/22 Budget Forecast</b>	<b>£000's</b>	<b>£000's</b>
Original Budget		0
<b>Movements:</b>		
<b>Additional / Reduced Costs</b>		
Travel & Subsistence	20	
Miscellaneous Budget savings	50	
Additional costs associated to C19	-20	
Vehicle Hire Cost	-80	
		<b>-30</b>
<b>Additional / Reduce Income</b>		
Car Park Income	350	
Centre Income	300	
Planning Fees	100	
Welsh Government Hardship Support Grant	100	
Bank Interest	-15	835
<b>Revised revenue forecast Surplus / Deficit</b>		<b>805</b>
Decarbonisation		-150
Planned restructuring costs		-250
Contribution Green Room Development		-345
<b>Revised revenue forecast Surplus / Deficit</b>		<b>60</b>

The original budget of was set at a breakeven position and the revised forecast of a surplus of £805k is made up of a number of factors as detailed above.

- The number of external meetings has reduced significantly resulting in a saving of £20k in travel and subsistence costs and the new ways of working have resulted in a number of savings.
- There have been a number of additional C19 related costs, including vehicle hire, which will be supported by the Welsh Government Hardship Fund.
- The Authority set a very moderate 2021/22 budget for the centres income. The actual income was at, or indeed above, 2019/20 levels, and well above that budgeted.
- The introduction of the four new car parks income and a record busy summer season have contributed to income being over budgeted.
- The rate of return on the Authority's deposits is significantly below budget. The Authority is actively engaging with its bankers to maximise returns.

The projected revenue surplus will be used to create reserves to help with the Authority's Decarbonisation projects and partially fund the Green Room redevelopment which was approved by the Authority in September 2021. The surplus will also be used to fund the costs arising from the current review of priorities and potential restructuring within the Authority.

<b>Capital Programme 2021/22</b>	<b>Approved Budget</b>	<b>Revised Budget</b>	<b>Funded by EMR</b>	<b>Other Grant Funding</b>	<b>Capital Receipts</b>	<b>Spend as at 31/12/2021</b>
Improvements to Withybush Depot	25,000	25,000			25,000	
Castell Henllys Wood Pellet Silo	25,000	25,000			25,000	3,761
Carew Causeway Repairs	80,000	80,000	80,000			50,741
Castell Henllys Programme	86,000	86,000	86,000			11,639
WG Funded Delivery Equipment		16,578	16,578			7,325
Green Room Redevelopment Project		5,000	5,000			1,575
Resilience to Winter Storms	25,900	25,900	25,900			
Interpretation/Events OYP		24,638	24,638			73
Carew Castle Enhancement & Interpretation	42,500	42,500	42,500			
Carew Castle Visitor Access	27,000	27,000	27,000			
St Non's Access Improvements		15,746	15,746			20,260
Pembs Commons Resilience		21,111	21,111			17,709
St Brides Walled Garden	3,500	3,500	3,500			
Castell Henllys Open Sided Barn	15,000	15,000	15,000			925
SLSP IT Equipment		44,506	44,506			42,248
SLSP Charging Points & Infrastructure	848,000	807,956	663,479	144,477		295,430
SLSP PV Arrays	50,000	42,830	42,830			
SLSP Community Woodland		77,000		77,000		970
SLSP Electric Vehicles Fleet Upgrade	205,000	167,000		167,000		51,564
<b>Total</b>	<b>1,432,900</b>	<b>1,552,265</b>	<b>1,113,788</b>	<b>388,477</b>	<b>50,000</b>	<b>503,250</b>

The Authority's capital program is an essential part of the Authority financial planning and is based on the Authority's corporate objectives, operational need, making prudent investments and the availability of sources of internal and external funding. The capital programme for the year has increased from the original budget of £1,433k to a revised budget of £1,552k. The forecast is up due to the inclusion of the Green Room

redevelopment, projects funded from the Welsh Government under their Sustainable Landscapes Sustainable Places grant scheme and projects rolled forward from the previous financial year.

The revised budgeted expenditure of £1,552k is funded £1,114k from Earmarked Reserves, £388k from in year capital grants and £50k from the Capital Receipts Reserve. Total capital expenditure as at 31<sup>st</sup> December 2021 was £503k as shown in the table above.

Details of the capital programme are:

- Castell Henllys Wood Pellet Silo. This will allow for larger deliveries and ease the handling of wood pellets. No progress to date but the project will be complete in the current financial year.
- Improvements to Withybush Depot. Consultants have been appointed to develop the improvements at the depot.
- Carew Castle Causeway. Under the Reservoirs Act the Authority has statutory duty to undertake the repairs as instructed by the Reservoirs Inspectorate. The Causeway has undergone many phases of major and minor repair works to prevent / minimise water leakage through the structure from the mill pond which is accepted as an ongoing and permanent issue. Discussions have been undertaken with N.R.W. to help fund the repairs
- Castell Henllys Programme. In 2018/19 the Authority received £150k grant from Welsh Government to improve the offer at Castell Henllys. While most of the scheduled work has been completed there remains outstanding work to improve the car park and sewage system.
- Delivery Equipment. Funded by a Welsh Government grant the equipment will be used to facilitate the purchase of equipment of the warden teams.
- Green Room Redevelopment Project. In September 2021 the Authority approved expenditure on the redevelopment of the “Green” room which is where the Authority holds the majority of its committee meetings. The current facilities are comprised of a series of Portakabins installed over twenty years ago as a temporary measure
- Resilience to Winter Storms remediation project. The Authority is working to develop a rolling contingency plan to deal with major infrastructure damage caused by localised storms. This investment will allow the Authority to undertake preparatory work to help minimise anticipated damage in key ‘hot-spots’ thus ensuring that the coastline remains accessible as much as possible.
- Oriol y Parc Interpretation
- Carew Castle Enhancing Visitor and Interpretation. Improvements to the physical access and interpretation on-site will add to the visitor experience and understanding of Pembrokeshire’s historical and cultural heritage. It will allow access to as much of the Castle as possible and help increase visitor numbers.



- Carew Castle Access. Following recent capital investment to enhance the visitor experience at Carew Castle the Authority will now prioritise a range of additional physical infrastructure works to improve the accessibility of the site for visitors with mobility problems and/or for families with pushchairs
- St Non Access Improvement. The project is to improve physical access to the Holy Well at St Non's which is a popular tourist attraction but is presently not accessible for wheelchair users. The project was completed in June 2021.
- Pembs Commons Resilience. This investment helps form part of PCNPA's wider conservation work with the farming community across Pembrokeshire and is funding that is generally not covered by other agri-environment schemes such as Glastir.
- St. Brides Walled Garden. Work to repair damage to the walls caused by vegetation growth is currently in the planning stage.
- Castell Henllys Open side Barn. This will enhance the site management and safety through improving storage facilities away from public areas
- I.T. Equipment. This expenditure represents the usual cycle of IT equipment replacement
- Charging Points and Infrastructure. The 2021/22 SLSP Phase 2 funding has allowed for an expansion of the scheme and it is anticipated that all current project charging points will be installed by the end of the calendar year.
- P.V. Arrays. This project is to look at the installation of PV's at suitable sites across the Authority. This is being funded as part of the Sustainable Landscapes Sustainable Places grant and it is anticipated that the project will be completed by the end of the financial year.
- Community Woodland. Purchase of Land to create community woodland and will help address carbon sequestration, biodiversity loss and provide nature experiences
- Electric Vehicle Fleet upgrade. The Authority is gradually switching to electric vehicles to undertake its work wherever possible. There has been considerably delays in the delivery the six electric vehicles ordered in March 21 with as yet no confirmed deliver date.

## The Authority's Useable Reserves

	Year end Position	Movement 2020/21	Year end Position	Movement 2021/22	Year end Position
	2019/20		2020/21		2021/22
General Reserves	1,008		1,008	60	1,068
Capital Receipts	370		370		370
<b>TOTAL</b>	<b>1,378</b>	<b>-334</b>	<b>1,378</b>		<b>1,438</b>
Earmarked Reserves:					
Receipts In Advance	2,759	490	3,249	-341	2,907
Asset Management	37		37		37
Planning (Formerly Local Plan)	33		33	-11	22
Self-Insurance	30		30		30
Staff Restructuring	189		189		189
National Park Wales	14	-1	13		13
Planning System	89		89	-1	87
Car Par Integration	77	-77			
Sponsored Maintenance re Sponsor A Gate	13	4	17		17
Rangers Services - Landscape Fund	4		4		4
Round Houses	0		0		0
SDF Increase In Funds	29		29		29
Machinery For Delivery					
NPG Reduction	287		287		287
Earmarked reserves Continued					

	Year end Position 2019/20	Movement 2020/21	Year end Position 2020/21	Movement 2021/22	Year end Position 2021/21
Car Park Resurfacing	98	-98	0		0
Biodiversity	11		11		11
Planning Enforcement	100	-2	98		98
Portfield Gate	0		0		0
Invasive Species	36	-7	30	-17	13
The Pathways Project	35		35		35
Carew Causeway	154		154		154
Pollinator Project	15		15		15
Roots Project	10	2	11		11
Carryovers from Underspend 20/21		185	185	-93	91
Digital Transformation		88	88	-88	
Decarbonisation				150	150
Contribution Green Room redevelopment				345	345
Potential restructuring costs				100	100
<b>Total</b>	<b>4,018</b>	<b>583</b>	<b>4,602</b>	<b>42</b>	<b>4,644</b>

The Authority is required to keep a prudent level of working balances to maintain adequate cash flows to meet planned and unexpected expenditure. The General Reserve is a reserve created from prior years underspends and is available for any approved expenditure. As a minimum this reserve should be 5% of the net budget but it is considered prudent to keep above £400k. Earmarked Reserves are reserves that have been built up from revenue funding over a numbers of years and have been set aside for specific projects. The Capital Reserve balance is made from the receipts of the Authority's capital disposals in prior years and as such these funds are restricted for the use on capital expenditure

### General Reserve

The audited statements of accounts as at 31<sup>st</sup> March 2021 verified that the Authority's General Reserve stood at £1,008k. The forecasted surplus for the year is expected to be £805k but £745k of which will be used to create the additional earmarked reserves as detailed above.

### **Capital Receipts**

The Capital Receipts reserve started the year at £370k and is expected to remain at this level at the end of the 2021/22.

### **Earmarked Reserves**

Earmarked reserves as at 31st March 2021 stood at £4,602k and these are expected to rise by £42k to £4,644k at the end of 2021/22.

### **Recommendation**

Members are invited to **NOTE** the budgetary performance for the 9 months ended 31<sup>st</sup> December 2021 as presented in this report.

*(Further information is available from the Financial Manager Richard Griffiths, on 01646 624815 – email [richardg@pembrokeshirecoast.org.uk](mailto:richardg@pembrokeshirecoast.org.uk))*

	<b>Revisions to Budgets 2021/22</b>	<b>December 21 Profiled Budget</b>	<b>December 21 Actual &amp; Committed</b>	<b>Variance</b>
<b>Conservation of the Natural Environment</b>	<b>512,384</b>	<b>356,779</b>	<b>417,386</b>	<b>-60,607</b>
Cilrhedyn Woodland Centre	75,486	79,334	66,171	13,163
Invasive Species	16,827	13,300	14,682	-1,382
Environmental Growth Project		0	4,760	-4,760
Achub Brith Y Gors (Nature Network Fund)	0	-16,352	-48,262	31,910
Greening Agriculture		0	30,881	-30,881
Decarbonisation of Designated Landscapes		0	74,857	-74,857
National Designated Landscapes	78,936	51,952	45,633	6,319
Nature Conservation	332,707	228,045	228,664	-619
Marine Environment	8,428	500	0	500
<b>Conservation of the Cultural Heritage</b>	<b>118,247</b>	<b>87,646</b>	<b>120,723</b>	<b>-33,077</b>
Conservation Areas & Historic Buildings	43,694	31,017	30,834	183
CP10 - Archaeology, Culture & Heritage	74,139	56,215	89,475	-33,260
Heritage Guardians	414	414	414	0
<b>Development Control</b>	<b>340,915</b>	<b>252,955</b>	<b>172,133</b>	<b>80,822</b>
Development Management (inc Mineral Plans)	340,915	252,955	172,133	80,822
<b>Forward Planning &amp; Communities</b>	<b>306,680</b>	<b>226,714</b>	<b>165,069</b>	<b>61,645</b>
Development Planning	206,551	151,584	140,517	11,067

	<b>Revisions to Budgets 2021/22</b>	<b>December 21 Profiled Budget</b>	<b>December 21 Actual &amp; Committed</b>	<b>Variance</b>
Sustainable Development Fund	100,129	75,130	24,552	50,578
<b>Promoting Understanding</b>	<b>1,283,333</b>	<b>921,140</b>	<b>448,043</b>	<b>473,097</b>
Tourism & Wellbeing Officer	36,505	25,063	26,334	-1,271
Carew Castle	134,211	70,478	-88,145	158,623
Carew Castle Tea Room	32,969	23,247	-46,726	69,973
Castell Henllys	170,580	117,153	58,749	58,404
Oriel Y Parc, St David's	226,091	148,275	113,149	35,126
Oriel Y Parc Cafe	-20,000	-20,000	-19,705	-295
Coast to Coast	-27,204	-4,618	-5,161	543
Wales Coast Path Marketing	90,026	84,777	84,231	546
Communications	239,421	183,907	170,147	13,760
SUP9 - Graphic Services	89,797	61,217	55,360	5,857
Discovery	164,385	121,768	120,138	1,630
Activities & Events	-136	-258	-1,531	1,273
Walkability Program	15,741	7,196	5,217	1,979
Pembs Outdoor Schools	42,391	30,566	22,879	7,687
Celtic Routes		0	-2,643	2,643
Ancient Connections		0	2,861	-2,861
West Wales Walking	-9,454	6,115	-47,724	53,839
Experiences for All	8,863	3,545	3,545	0
Nevern Castle Project	210	210	0	210

	<b>Revisions to Budgets 2021/22</b>	<b>December 21 Profiled Budget</b>	<b>December 21 Actual &amp; Committed</b>	<b>Variance</b>
First 1000 Days Project		0	-17,500	17,500
Roots Project	8,790	7,228	7,232	-4
Beach Wheelchair & Outdoor Activities Coordinat	21,021	13,172	11,592	1,580
Roots to Recovery	0	11,019	-30,329	41,348
Pathways Project	59,126	31,080	26,073	5,007
<b>Recreation &amp; Park Management</b>	<b>-29,697</b>	<b>103,608</b>	<b>-262,841</b>	<b>366,449</b>
Sustainable Transport	77,212	76,671	77,067	-396
National Trail	50,631	196,844	227,369	-30,525
Access Officer and Rights of Way	124,121	100,808	96,065	4,743
Acces Projects	0	44,289	22,036	22,253
Charging Car Parks	-298,881	-324,665	-698,502	373,837
Paths & Pollinators Project	17,219	9,661	10,626	-965
Sustainable Tourism		0	2,498	-2,498
<b>Rangers, Estates &amp; Volunteers</b>	<b>1,091,928</b>	<b>782,317</b>	<b>811,457</b>	<b>-29,140</b>
Park Delivery Management	123,001	76,842	73,595	3,247
Ranger Services	229,815	171,910	176,216	-4,306
North Area	312,909	221,462	255,163	-33,701
West Area	185,032	132,097	130,613	1,484
South Area	222,314	159,793	190,405	-30,612

	<b>Revisions to Budgets 2021/22</b>	<b>December 21 Profiled Budget</b>	<b>December 21 Actual &amp; Committed</b>	<b>Variance</b>
Castlemartin Ranger	10,853	4,869	-2,251	7,120
Tenby / Newport Ranger	35,998	35,978	32,880	3,098
Estates Management (incl. Surplus Properties)	-27,995	-20,634	-45,164	24,530
<b>Democratic Representation &amp; Management</b>	<b>582,185</b>	<b>395,114</b>	<b>404,972</b>	<b>-9,858</b>
DRM2 - Chief Executive's Office	106,539	77,150	77,368	-218
DRM1 - Corporate Activities & Management	122,500	113,583	119,335	-5,752
Democratic Representation	188,454	138,897	131,089	7,808
National Parks Wales	-10,524	3,772	1,446	2,326
Corporate Governance	69,216	56,912	66,284	-9,372
PCNP Trust	6,000	4,800	3,082	1,718
Future Landscapes Wales	100,000	0	0	0
Coronavirus		0	6368	-6368
<b>Service Management &amp; Support Services</b>	<b>1,388,381</b>	<b>974,414</b>	<b>876,671</b>	<b>97,743</b>
<i>(Memorandum account, recharged to services)</i>				
SUP1 - Director of Park Direction & Planning	82,338	59,635	59,019	616
SUP3 - Director of Delivery & Discovery	137,233	85,640	85,702	-62
SUP5 - Reception/Admin Services	86,066	61,734	55,824	5,910
SUP2 - Performance Management	52,445	30,291	30,178	113
SUP6 - Legal Services	28,500	21,375	20,442	933
SUP7 - Financial Services	165,944	126,175	127,851	-1,676



	<b>Revisions to Budgets 2021/22</b>	<b>December 21 Profiled Budget</b>	<b>December 21 Actual &amp; Committed</b>	<b>Variance</b>	
SUP8 - IT Services	343,404	245,374	192,228	53,146	
SUP16 - Parc Llanion Park	94,356	50,815	33,336	17,479	
SUP12 - General Building Maintenance	103,422	82,088	76,685	5,403	
Grants Officer	53,456	36,685	34,984	1,701	
Projects Team	81,483	56,801	56,987	-186	
SUP14 - Pool Vehicles	13,070	9,191	2,219	6,972	
HR, Health & Safety, Staff Training	146,661	108,610	102,770	5,840	
Kickstart Scheme		0	-1,554	1,554	

<b>TOTALS</b>	<b>5,594,354</b>	<b>4,100,687</b>	<b>3,153,613</b>	<b>947,074</b>	
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<b>Conservation of the Natural Environment</b>	<b>512,384</b>	<b>356,779</b>	<b>417,386</b>	<b>-60,607</b>	<b>-17.0%</b>
<b>Conservation of the Historic &amp; Cultural Env't</b>	<b>118,247</b>	<b>87,646</b>	<b>120,723</b>	<b>-33,077</b>	<b>-37.7%</b>
<b>Development Control</b>	<b>340,915</b>	<b>252,955</b>	<b>172,133</b>	<b>80,822</b>	<b>32.0%</b>
<b>Forward Planning &amp; Communities</b>	<b>306,680</b>	<b>226,714</b>	<b>165,069</b>	<b>61,645</b>	<b>27.2%</b>
<b>Promoting Understanding &amp; Enjoyment</b>	<b>1,283,333</b>	<b>921,140</b>	<b>448,043</b>	<b>473,097</b>	<b>51.4%</b>
<b>Recreation &amp; Park Management</b>	<b>-29,697</b>	<b>103,608</b>	<b>-262,841</b>	<b>366,449</b>	<b>353.7%</b>
<b>Rangers, Estates &amp; Volunteers</b>	<b>1,091,928</b>	<b>782,317</b>	<b>811,457</b>	<b>-29,140</b>	<b>-3.7%</b>
<b>Democratic Representation &amp; Management</b>	<b>582,185</b>	<b>395,114</b>	<b>404,972</b>	<b>-9,858</b>	<b>-2.5%</b>
<b>Service Management &amp; Support Services</b>	<b>1,388,381</b>	<b>974,414</b>	<b>876,671</b>	<b>97,743</b>	<b>10.0%</b>
<b>Net Cost of Services</b>	<b>5,594,354</b>	<b>4,100,687</b>	<b>3,153,613</b>	<b>947,074</b>	<b>23.1%</b>