

Report of Head of Finance & Fundraising

Subject: Budget Report for the 6 Months To 30th September 2025

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Revenue Budget Summary

The detailed net revenue budget for the 6 months to 30th September 2025 is presented in Appendix 1-3, with a headline summary by service area as follows:

	6 months to 30 9-2025 Budget	6months to 30 9-2025 Actual & Committed	Variance	% Variance
Conservation of the Natural Environment	496,929	370,928	✓ 126,001	25%
Conservation of the Historic & Cultural Env't	44,952	31,929	✓ 13,023	29%
Development Management	288,163	299,928	✗ -11,765	-4%
Forward Planning & Communities	128,235	145,222	✗ -16,987	-13%
Promoting Understanding & Enjoyment	725,438	481,997	✓ 243,441	34%
Recreation & Park Management	-152,499	-456,187	✓ 303,688	-199%
Rangers, Estates & Volunteers	554,834	431,688	✓ 123,146	22%
Democratic Representation & Management	338,402	405,655	✗ -67,253	-20%
Service Management & Support Services	1,020,723	1,107,360	✗ -86,637	-8%
Net Cost of Services	3,445,177	2,818,520	✓ 626,657	18%
Financed by:				
National Park Grant	1,705,963	1,818,859	✓ 112,896	7%
Capital grants	0	165,000	✓ 165,000	100%
Legacy	0	6,000	✓ 6,000	100%
Capital exp/sale of fixed assets	0	25	✓ 25	100%
Levy against Pembrokeshire County Council	568,597	568,598	! 1	0%
Interest receivable and investment income	100,000	123,304	✓ 23,304	23%
Transfer from EMRs	700,000	700,000	! 0	100%
	3,074,560	3,381,786	✓ 307,226	10%
(Surplus)/ Deficit	370,617	-563,266	933,883	-66%

*Note – the surplus above is reported before any capital expenditure

As at 30th September 2025 the Authority's net revenue position showed a net surplus of £563k (30-9-24: £63k) against an expected budget deficit of £371k (£934k better than budget). A more detailed explanation of the variance is noted below:

Key income variances:

	YTD Actual	% Revenue	YTD Budget	YTD Budget % Var
	30/09/2025		FY 25-26	FY 25-26
Revenue				
Revenue - Sales				
Cafe Sales	158,589	3.36 %	134,500	17.90 % ↑
Photocopies, Maps, Etc	0	0.00 %	2	(100.00) % ↓
Sale of Timber - External	9,118	0.19 %	21,500	(57.59) % ↓
Sale of Timber - Internal	3,263	0.07 %	12,500	(73.89) % ↓
Car Park Income	751,899	15.93 %	612,250	22.80 % ↑
Admission Fees	326,002	6.90 %	240,000	35.83 % ↑
Activities & Events	41,388	0.88 %	39,890	3.75 % ↑
Exhibitions Income	14,837	0.31 %	14,000	5.97 % ↑
E-Bike Rental Income	262	0.01 %	0	100.00 % ↑
Advertising	966	0.02 %	0	100.00 % ↑
Total Revenue - Sales	1,306,324	27.67 %	1,074,642	21.55 % ↑
Revenue - Products				
Merchandise Sales	255,492	5.41 %	223,670	14.22 % ↑
Total Revenue - Products	255,492	5.41 %	223,670	14.22 % ↑
Revenue - Licenses				
Concessions	17,676	0.37 %	0	100.00 % ↑
Total Revenue - Licenses	17,676	0.37 %	0	100.00 % ↑
Revenue - Services				
Hire of Facilities (Income)	2,120	0.04 %	1,830	15.84 % ↑
Schools	7,244	0.15 %	9,910	(26.89) % ↓
Archaeology Day Income	3,029	0.06 %	0	100.00 % ↑
Costs Awarded to NPA	120	0.00 %	0	100.00 % ↑
Planning Fees	102,594	2.17 %	101,809	0.77 % ↑
Pre-Application Planning Fees	5,317	0.11 %	4,848	9.69 % ↑
Non Statutory Pre-App Service	13,910	0.29 %	0	100.00 % ↑
Local Land Charges Searches	0	0.00 %	1,879	(100.00) % ↓
Total Revenue - Services	134,334	2.85 %	120,276	11.68 % ↑
Revenue - Other				
NPG	1,983,859	42.02 %	1,705,963	16.28 % ↑
Council Tax Levy	568,598	12.04 %	568,598	0.00 %
NRW Grants	(1)	0.00 %	11,000	(100.00) % ↓
Welsh Government Grant	289,710	6.14 %	193,140	50.00 % ↑
Other Grants - Miscellaneous	63,154	1.34 %	160,217	(60.58) % ↓
Internal recharge - contra	24,806	0.53 %	86,240	(71.23) % ↓
Sale of Fixed Assets	25	0.00 %	0	100.00 % ↑
PCNP Trust Income	77,469	1.64 %	0	100.00 % ↑
Total Revenue - Other	3,007,620	63.70 %	2,725,158	10.36 % ↑
Total Revenue	4,721,446	100.00 %	4,143,746	13.94 % ↑

The key issues to note are:

1. Income overall is higher than budget by £577k in the following key areas:

- Higher trading income than expected, £232k over budget. This is made up of higher centre admission fees (£86k), café sales (£23k) and car park income (£139k). The good Summer weather and increased admission prices has contributed to this result.
 - The National Park Grant is higher due to:
 - A receipt of a one-off sum of £113k received as compensation for increased national insurance costs.
 - A sum of £165k received for capital expenditure as part of the SLSP project (normally received at year end).
 - A payment for the National Designated landscapes Scheme received in advance & earlier than profiled, (included in Welsh Government Grant above).
 - Other miscellaneous grants variance relates to timing differences in the budget against actual.
 - Merchandise sales are reporting higher turnover of 14% despite lower footfall. After the increased costs of purchasing, this has contributed an additional £68k of gross profit.
 - Rents include rents received in advanced for the year and are within expectations. The variance relates to sums received in advance.
 - Investment income continues to perform well as cash balances remain high, and interest rates remain favourable.
2. Costs overall are £404k under budget but with variations as detailed below. Some of the variations are caused by variations in funded projects as well as large payments in advance (prepayments):

	Year To Date				
	30/09/2025				
	Actual	% Expense	YTD Profiled Budget	YTD Budget Variance	YTD Budget % Var
Operating Expenses					
General and Administrative Expenses	621,088	13.15%	819,551	(198,463)	✓ -24.22%
Marketing and Advertising Expenses	113,525	2.40%	124,979	(11,454)	✓ -9.16%
Depreciation and Amortization Expense	0	0.00%	0	0	✓ 0.00%
Payroll and Related Expenses	3,211,685	67.98%	3,322,323	(110,637)	✓ -3.33%
Utilities and Facilities	546,763	11.57%	586,521	(39,759)	✓ -6.78%
Operating and Maintenance Expenses	144,513	3.06%	171,349	(26,836)	✓ -15.66%
Management Fees	25,993	0.55%	56,764	(30,770)	✓ -54.21%
Insurance	60,864	1.29%	46,675	14,188	✗ 30.40%
Total Operating Expenses	4,724,431	100.00%	5,128,162	(403,731)	✓ -7.87%

A detailed breakdown of each heading is listed in Appendix 4.

- General and administrative expenses are underbudget by £198k due to spending on the SLSP budgets being behind (for Hired & Contracted services £231k under).
- Payroll and related expenses are under budget by £111k despite a higher wage settlement than expected as set in the budget (1.2% higher). The underspend is primarily due to vacant posts and difficulty recruiting.

- Utilities & facilities are generally on track except for the surface budget and a lag in pay and display parking costs.
- Most operating & maintenance expenses are under, fuel, leasing and small tools.
- Management fees represent payments to landholders and are lagging budget as at the end of September 2025. This is expected to catch up.

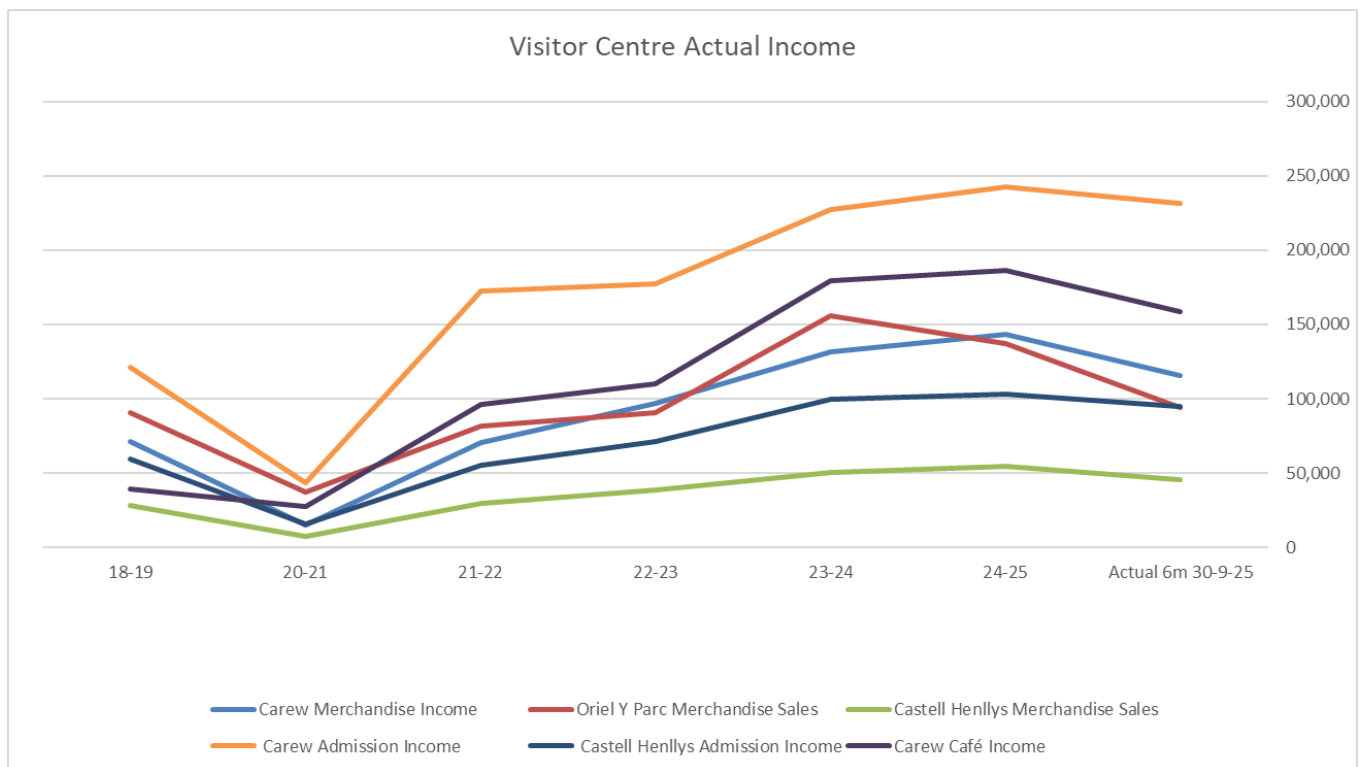
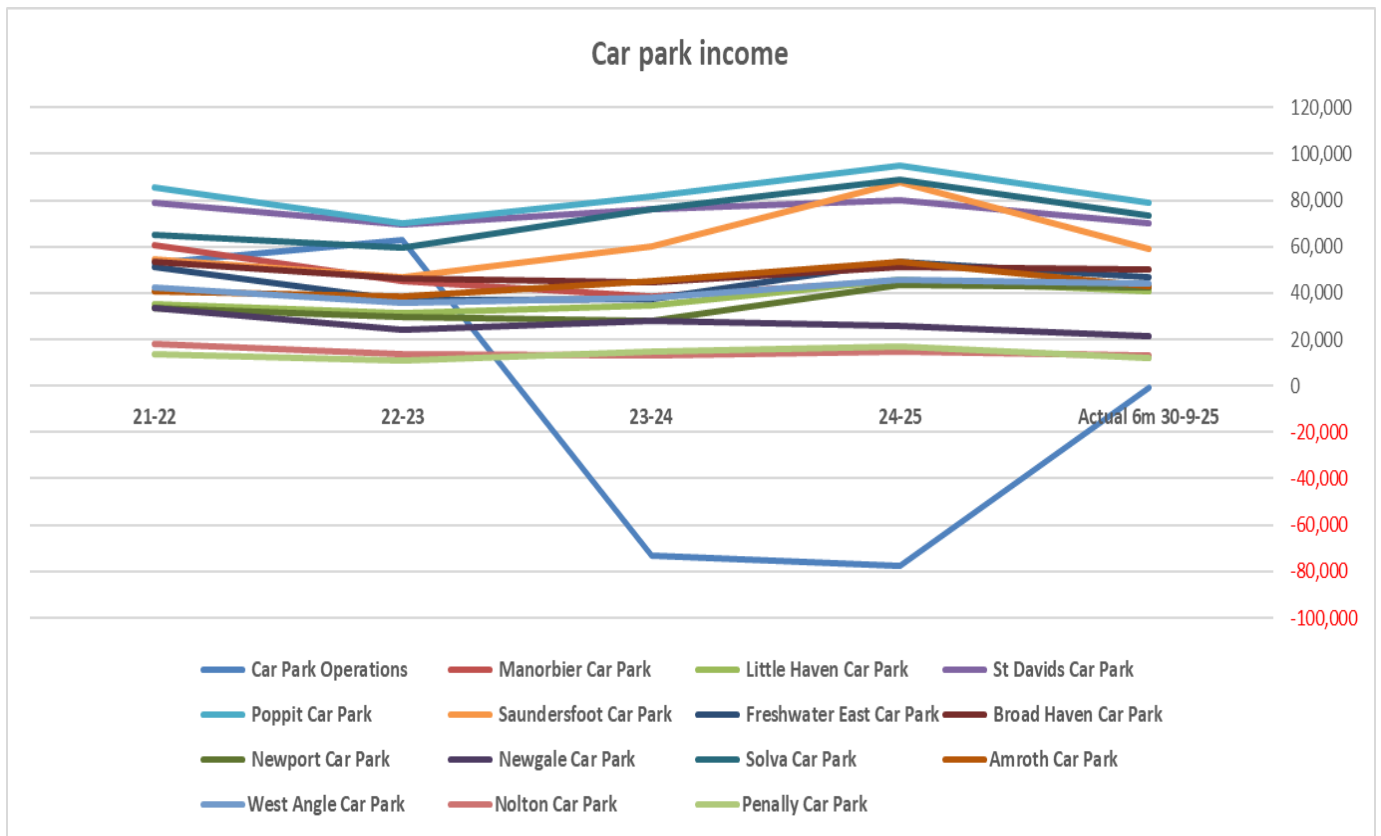
A detailed breakdown of departments is included in appendix 1 but are summarised in the table on page 2. Key highlights:

- Conservation of the Natural environment are £126k under budget overall due to underspend on the National Designated Landscapes project and SLSP. These are expected to catch up by the end of the financial year.
- Development management and Development planning are over budget by £28k overall primarily due higher translation costs and an earmarked reserve not applied as at the month end.
- Promoting understanding & enjoyment is ahead of budget due to good performance from the Centres (£186k ahead) together with time lags in spending grants received in advance i.e. costs behind.
- Recreation and Park Management have performed well exceeding budget by £304k. This is due to higher car park income (£183k higher than budget) but underspends elsewhere e.g. vacant post in Inland Rights of Way, time lag in payments for sustainable transport, work behind on the National Trail.
- Rangers & estates are behind budget due to vacant posts and general material underspends, while estates are ahead due to rents received in advance.
- Democratic Representation are overbudget principally due to an unexpected £53k settlement towards Ancient Connections WEFO funded project.
- Management & Support service costs include grant funded projects where the grants are in arrears and not yet received. e.g. Brilliant Basics costs of £35k incurred and claim in progress.

A summary of trading performance is noted in the tables below. This is for the 6 months to 30th September 2025.

2025/26 1st & 2nd Quarter Income Versus Budget & Prior Years

	Actual 6m 30-9-25	Budget 6m 30-9-25	Variance	Actual 12m 31-03-25	Budget 12m 31-03-25	Variance	23/24	Budget 23/24	Variance on Budget	2022/23	Variance on 24-25	2021/22	Variance on 24-25
Merchandise Sales													
Carew Merchandise Income	115,326	102,000	13,326	143,687	100,000	43,687	131,539	90,000	41,539	97,156	46,531	70,752	72,935
Oriel Y Parc Merchandise Sales	93,977	97,470	-3,493	137,095	122,000	15,095	156,009	120,000	36,009	90,592	46,503	81,479	55,616
Castell Henllys Merchandise Sales	45,915	24,000	21,915	54,932	40,000	14,932	50,683	38,000	12,683	38,665	16,267	29,875	25,057
	255,218	223,470	31,748	335,714	262,000	73,714	338,231	248,000	90,231	226,413	109,301	182,106	153,608
Admission Fees													
Carew Admission Income	231,476	187,500	43,976	242,300	215,000	27,300	227,218	175,000	52,218	177,434	64,866	172,265	70,035
Castell Henllys Admission Income	94,525	52,500	42,025	103,307	86,000	17,307	99,404	66,000	33,404	71,131	32,176	55,184	48,123
	326,001	240,000	86,001	345,607	301,000	44,607	326,622	241,000	85,622	248,565	97,042	227,449	118,158
Carew Café Income	158,755	134,500	24,255	186,546	160,000	26,546	179,131	110,000	69,131	110,020	76,526	95,876	90,670
Car Park NET Income after costs													
Car Park Operations	-931	-138,029	137,098	-77,440	-29,412	-48,028	-73,467	6,778	-80,245	62,683	-140,123	52,708	-130,148
Manorbier Car Park	41,967	42,750	-783	45,345	60,206	-14,861	38,750	49,951	-11,201	45,180	165	60,392	-15,047
Little Haven Car Park	40,545	38,250	2,295	45,656	51,568	-5,912	34,543	35,188	-645	31,574	14,082	35,038	10,618
St Davids Car Park	69,966	71,250	-1,284	80,237	101,893	-21,656	76,026	69,102	6,924	69,254	10,983	78,754	1,483
Poppit Car Park	78,781	70,500	8,281	94,839	114,800	-19,961	81,541	80,000	1,541	70,100	24,739	85,296	9,543
Saundersfoot Car Park	58,897	72,000	-13,103	87,923	76,112	11,811	59,964	60,580	-616	46,955	40,968	54,819	33,104
Freshwater East Car Park	46,763	38,250	8,513	53,279	58,800	-5,521	37,310	50,000	-12,690	36,917	16,362	51,027	2,252
Broad Haven Car Park	50,329	42,000	8,329	51,462	66,972	-15,510	44,756	51,025	-6,269	46,301	5,161	53,704	-2,242
Newport Car Park	42,150	33,000	9,150	43,313	36,400	6,913	27,766	35,000	-7,234	29,644	13,669	33,578	9,735
Newgale Car Park	21,212	18,000	3,212	25,564	36,400	-10,836	28,285	32,000	-3,715	24,019	1,545	33,521	-7,957
Solva Car Park	73,182	69,000	4,182	89,083	91,921	-2,838	76,320	66,093	10,227	59,709	29,374	65,167	23,916
Amroth Car Park	43,112	38,250	4,862	53,574	63,000	-9,426	44,905	40,000	4,905	38,495	15,079	40,814	12,760
West Angle Car Park	43,959	33,750	10,209	45,555	57,400	-11,845	38,042	42,000	-3,958	35,945	9,610	42,380	3,175
Nolton Car Park	13,202	10,500	2,702	14,729	21,000	-6,271	13,076	17,000	-3,924	13,465	1,264	17,933	-3,204
Penally Car Park	12,074	12,750	-676	16,941	19,600	-2,659	14,651	15,000	-349	11,037	5,904	13,851	3,090
	635,208	452,221	182,987	670,060	826,660	-156,600	542,468	649,717	-107,249	621,278	48,782	718,983	-48,923



Visitor centre income has performed well over the Summer of 2025 due to increased prices despite lower footfall. It is hoped that figures will meet or exceed that of 24-25 by the end of the financial year.

The car park net income has exceeded budget and has almost met the net return for the previous year. Costs are lagging behind in areas such as surfaces, professional fees, contractors and materials. Note the negative 'car park operations' category in 23-24 onwards reflects the drop in season ticket revenue together with increased costs of enforcement, pay by phone app and maintenance. The pay by phone app was introduced in 23-24 which reflects the increased costs of running the car parks.

2025-26 Revenue Forecast

At the end of the financial year, the forecast revenue position for the 2025-26 year-end is a surplus of £591k based on 6-month actuals to September and 6-month remaining budget. However, this assumes there is no catch up of underspends by departments. If we do spend in accordance to budget, then we will continue to expect a net deficit which will be met out of earmarked reserves. The most realistic scenario is a balanced budget for the year buffered by the additional revenue funding of £1.4m received from Welsh Government in the prior year, carried forward as an EMR and used to balance the budget. No deficit is therefore forecast for 25-26. Note this is estimated, before the impact of pension reserve movements and depreciation adjustments. This forecast assumes income targets are achieved and costs remain under control. The forecast movement in the position is explained as follows:

2025-26 Budget Forecast @ 30-9-2025	£000's	£000's	
Original net Budget (Deficit)		-566	
Movements:			
Budget adjustments/virements to date	6		
		6	
Forecast deficit assuming catch up of underspends		-560	
Earmarked reserve release to balance budget		560	
Revised revenue forecast Net (Deficit)/Surplus		0	

Capital programme

The capital programme for the year has increased from the original budget of £1,675k to a revised budget of £1,979k. The increase is due the inclusion of Phase 2 Traeth Mawr/Newport Sands redevelopment and reflects the tender price for both Phase 1 and 2. The costs will be funded by a combination of SLSP funds and Brilliant Basics award. Comments on progress for each project is noted below.

Draft Capital Programme 2025/26	Draft Budget	Funded by EMR	Capital Receipts/G rants	Spend as at 30/09/2025	Receipts as at 30/09/2025	Total	Comments
Carew Causeway Repairs	32,000	32,000				0	Scheduled for Feb 2026 following Res Act Inspection.
Castell Henllys Improvement Programme	38,032	38,032		640		640	Store shed under construction - Completion mid November.
Green Room Redevelopment Project	773,726	113,726	660,000	335,588		335,588	Under construction - Completion scheduled for 24th November.
Carew Castle Enhancement & Interpretation	39,716	39,716				0	Proposals progressing / preparing for consents.
Carew Castle Visitor Access	32,000	32,000				0	Proposals progressing / preparing for consents.
Decarbonisation / Net Zero feasibility for our Buildings inc PV & EV	150,000	150,000				0	Llanion PV Canopies scheduled to commence in Dec / Jan.
OYP Security Upgrades	20,000		20,000			0	Procurement to commence in November.
Traeth Mawr Newport Sands Development	728,837		728,837			0	Contractor appointed and works to start on site imminently.
Fire Doors Llanion	40,000		40,000			0	Procurement underway.
Castell Henllys Roundhouse	40,000		40,000			0	Scheduled for Feb / Mar 2026.
Porthgain Hoppers	5,000		5,000			0	Scoping work underway.
IT Upgrades	80,000	80,000		53,296		53,296	In progress
Total	1,979,311	485,474	1,493,837	389,524	0	389,524	

The Authority's Useable Reserves

The Authority is required to keep a prudent level of working balances to maintain adequate cash flows to meet planned and unexpected expenditure. The General Reserve is a reserve created from prior years surpluses and is available for any approved expenditure. As a minimum this reserve should be 5% of the net budget and following a review of the proposed budget for 2025/26, it was agreed to set the reserve level at an increased level of £1,400k, from £750k, the basis for this being approximately three months' operational salary costs (excludes funded projects). Earmarked Reserves are reserves that have been built up from revenue funding over several years and have been set aside for specific projects. The Capital Reserve balance is made up from receipts of the Authority's capital disposals in prior years and as such these funds are restricted for the use on capital expenditure.

As at 31 March 2025, the draft usable reserves were as follows:

	2025	2024
	£'000	£'000
	£	£
General fund	1,548	1,216
Earmarked reserves	5,900	5,575
Capital receipts	257	328
Capital grants unapplied	625	952
	<u>8,330</u>	<u>8,071</u>

Forecast reserves.

An estimated forecast of the movement in reserves for the year is detailed in the table below. This takes in to account the anticipated balanced budget for the year and other movements in reserves such as the utilisation of earmarked reserves and the capital receipts fund. No unusual movement is expected or planned.

	As at 31/03/2025	Movement 2025/26 to date	Position as @ 30-9-25	Forecast Movement 2025/26 @ 31-3-26	Forecast Position as @ 31-3-26
GENERAL RESERVES	£'000	£'000	£'000	£'000	£'000
General Reserves	1,548	174	1,722	(41)	1,681
Capital Receipts	257		257	(257)	-
Capital Grants Unapplied	625		625	(625)	-
TOTAL	2,430	174	2,604	(923)	1,681
EARMARKED RESERVES	£	£	£		£
Receipts in advance	2,771	(700)	2,071	-	2,071
Total authority created reserves	3,129	-	3,129	(133)	2,996
	5,900	(700)	5,200	(133)	5,067
TOTAL RESERVES FORECAST	8,330	(526)	7,804	(1,056)	6,748

General Reserve

As detailed above, any forecast deficit for 25-26 is expected to be met out of earmarked reserves. The balance on the general reserves is forecast to be approximately £1,681K which should maintain the fund balance within the reserves policy and meet future anticipated deficits. This does not consider pension reserve or depreciation movements.

Capital Receipts & Capital Grants Unapplied

The Capital Receipts reserve and capital grants fund is expected to be utilised during the year. Currently, all the capital grants will be allocated to fund capital expenditure as detailed in the capital investment schedule.

Earmarked Reserves

A detailed breakdown of EMR's is noted in appendix 3 below.

These reserves have been earmarked to fund revenue and capital projects during 25-26 and future years. There is an expectation that these will reduce during 25-26 as projects are delivered.

Recommendation

Members are invited to **NOTE** the budgetary performance for the 6 months ended 30th September 2025 as presented in this report as well as noting and approving the movement in earmarked reserves and increased capital budget to date.

(Further information is available from the Head of Finance & Fundraising, on 01646 624900)

Appendix 1 – Detailed cost centre report

Pembrokeshire Coast National Park Authority
PCNP Summary Departments by Cost Centre
As of September 30, 2025

As of Date:

30/09/2025

	Net Expenditure			Net Expenditure	Gross Expenditure	Gross Income
	Period Ending			01/04/2025	Period Ending	Period Ending
	30/09/2025			Through	30/09/2025	30/09/2025
	Budget YTD	Actual YTD	Actual minus budget		Expenditure YTD	Income YTD
Departments by Cost Centre						
Conservation of the Natural Environment						
DEP301 - Head Nature Recovery	106,990	150,718	43,727		150,718	0
DEP323 - Cilrhedyn	53,473	71,125	17,654		83,507	12,381
DEP600 - Conservation	149,794	121,199	(28,596)		130,698	9,501
DEP602 - Marine Environment	8,646	8,080	(565)		8,081	0
DEP900 - Restricted Fund projects Inv Species	0	(105)	(105)		(3)	101
DEP902 - Restricted Fund projects SLSP Wild Coast	0	4,250	4,249		4,249	0
DEP904 - Restr Fund project SLSP Nature (25-27)	176,527	12,372	(164,155)		52,372	40,000
DEP905 - Restricted Fund projects - LP4N	0	4,007	4,007		4,008	0
DEP907 - Restricted Fund projects NNF4	0	25,530	25,531		32,542	7,012
DEP923 - RF Project - Ffermio Bro Pembrokeshire	0	(9,159)	(9,160)		4,000	13,160
DEP924 - RF Project - Ffermio Bro Gower	0	(954)	(953)		10,693	11,646
DEP906 - Restricted Fund projects NNF3	0	83,860	83,860		75,584	(8,275)
DEP917 - RF projects - Nat Designated Landscapes	1,499	(99,995)	(101,496)		189,714	289,710
Total Conservation of the Natural Environment	496,929	370,928	(126,002)		746,163	375,236
Conservation of the Cultural Heritage						
DEP410 - Archaeology in the Park	44,952	31,929	(13,023)		37,561	5,632
Total Conservation of the Cultural Heritage	44,952	31,929	(13,023)		37,561	5,632
Development Control						
DEP100 - Development Management	288,163	299,928	11,765		425,669	125,740
Total Development Control	288,163	299,928	11,765		425,669	125,740
Forward Planning & Communities						
DEP110 - Development Planning	128,235	145,222	16,988		145,693	470
Total Forward Planning & Communities	128,235	145,222	16,988		145,693	470
Promoting Understanding						
DEP130 - Health & Wellbeing	483	21,835	21,352		21,835	0
DEP200 - Carew Castle Visitor Centre	(54,674)	(124,059)	(69,385)		252,729	376,788
DEP201 - Carew Castle Tearoom	(21,167)	(48,417)	(27,250)		110,338	158,756
DEP211 - Oriel y Parc Visitor Centre	147,973	136,651	(11,321)		260,266	123,615
DEP268 - Ebike Scheme	212	182	(30)		445	263
DEP212 - Castell Henllys Visitor Centre	90,282	12,156	(78,127)		160,230	148,074
DEP213 - Coast to Coast	52,391	18,150	(34,241)		19,115	965
DEP221 - Communications & Marketing	129,824	171,048	41,224		172,034	986
DEP230 - Head Regen Tourism	36,071	32,074	(3,998)		32,074	0
DEP231 - Learning & Inclusion	45,206	37,169	(8,036)		45,864	8,695
DEP241 - Activities & Events	18,067	16,223	(1,844)		22,418	6,195
DEP302 - Head of Inclusion & Engagement	49,832	51,370	1,538		51,371	0
DEP640 - Graphic Services	47,569	51,772	4,203		52,015	244
DEP908 - Restricted Fund projects Get Outdoors	26,110	33,278	7,168		42,306	9,028
DEP909 - Restricted Fund projects - PODS	21,744	12,719	(9,025)		16,099	3,380
DEP910 - Restricted Fund projects - 1st '000 days	15,039	12,783	(2,256)		13,554	771
DEP911 - Restricted Fund projects - Roots	8,871	(15,420)	(24,291)		4,615	20,035
DEP912 - RF projects - Roots to Recovery	48,747	5,344	(43,403)		31,578	26,234
DEP913 - Restricted Fund projects - Pathways	17,858	10,873	(6,985)		10,873	0
DEP914 - SLSP I&E 2025-2027 Collaborative Project	45,000	17,651	(27,349)		17,651	0
DEP915 - RF projects - SLSP Sust Tourism	0	21,466	21,466		6,846	(14,620)
DEP919 - RF Project-BB Unlocking Nature & History	0	12,103	12,103		12,103	0
DEP920 - RF project - Next Generation/Youth Voice	0	(17,958)	(17,959)		223	18,181
DEP925 - RF Project - Routes to Discovery	0	13,004	13,004		13,004	0
Total Promoting Understanding	725,438	481,997	(243,442)		1,369,586	887,590
Recreation & Transport						
DEP140 - Sustainable Transport	67,861	7,000	(60,861)		7,000	0
DEP370 - National Trail Officer Bid	32,033	28,680	(3,353)		28,679	(1)
DEP371 - National Trail Maintenance	101,238	97,094	(4,143)		97,094	0
DEP375 - Coastal Path Capital Works (Comp. Fund)	0	(9,070)	(9,070)		8,531	17,600
DEP380 - Inland Rights of Way	69,064	31,859	(37,205)		31,859	0
DEP800 - Car Park Operations	(452,220)	(635,167)	(182,946)		116,732	751,900
DEP916 - Restricted Fund projects - Access	29,525	23,417	(6,109)		23,417	0
Total Recreation & Transport	(152,499)	(456,187)	(303,687)		313,312	769,499

	Net Expenditure			Net Expenditure	Gross Expenditure	Gross Income
	Period Ending			01/04/2025	Period Ending	Period Ending
	30/09/2025			Through	30/09/2025	30/09/2025
	Budget YTD	Actual YTD	Actual minus budget		Expenditure YTD	Income YTD
Rangers, Estates & Volunteers						
DEP320 - Countryside team North	170,334	144,581	(25,753)		144,581	0
DEP321 - Countryside team West	104,142	93,275	(10,867)		93,275	0
DEP322 - Countryside team South	104,543	98,049	(6,493)		98,049	0
DEP360 - Ranger Services	121,640	112,589	(9,052)		137,556	24,967
DEP365 - Seas'I Tourism Team	13,474	6,538	(6,937)		6,649	111
DEP650 - Estate Management	40,701	(23,344)	(64,044)		59,461	82,805
Total Rangers, Estates & Volunteers	554,834	431,688	(123,146)		539,571	107,883
Democratic Representation & Management						
DEP700 - Corporate Activities	105,393	112,837	7,444		114,491	1,654
DEP710 - Chief Executive's Office	51,056	51,263	207		51,263	0
DEP715 - Democratic Representation	111,038	109,653	(1,385)		109,653	0
DEP716 - Corporate Governance	65,675	103,587	37,912		103,587	0
DEP717 - PCNP Trust	3,240	958	(2,281)		958	0
DEP755 - National Parks Wales	0	6,340	6,339		6,340	0
DEP757 - SNPS Conference	2,000	(1,983)	(3,983)		10,167	12,150
DEP926 - Future Landscape Wales	0	23,000	23,000		23,000	0
Total Democratic Representation & Management	338,402	405,655	67,253		419,459	13,804
Management & Support Service Costs						
DEP500 - Director P D & E	46,719	45,766	(953)		45,766	0
DEP501 - Director Nature/Tour	47,072	46,830	(242)		46,830	0
DEP601 - Admin Services - Llanion	123,743	104,624	(19,119)		119,805	15,181
DEP605 - Performance Management	24,328	24,618	290		24,618	0
DEP610 - Legal Services	25,012	51,508	26,495		51,507	0
DEP620 - Finance Services	113,824	142,449	28,626		142,454	4
DEP630 - I.T. Services	177,433	212,732	35,299		212,732	0
DEP660 - Fund Raising	28,453	29,462	1,009		32,735	3,273
DEP670 - Building Maintenance & contracts	122,975	128,704	5,729		128,489	(215)
DEP680 - Head Decarbonisation	50,281	62,577	12,295		62,577	0
DEP720 - Fleet	8,161	10,140	1,980		10,141	0
DEP740 - Human Resources	140,222	145,879	5,657		145,878	0
DEP901 - Restr Fund projects SLSP Decarb 22-25	0	14,322	14,322		13,773	(550)
DEP903 - Restr Fund project SLSP Carbon (25-27)	112,500	52,551	(59,949)		52,551	0
DEP918 - RF Project - Brilliant Basics Newport	0	35,198	35,198		14,542	(20,655)
Total Management & Support Service Costs	1,020,723	1,107,360	86,637		1,104,398	(2,962)
Total Departments by Cost Centre	3,445,177	2,818,520	(626,657)		5,101,412	2,282,892
Revenue - taxation & non specific grant income etc						
DEP705 - CIES	(2,374,560)	(2,681,786)	(307,226)		0	2,681,786
DEP750 - MIRS	(700,000)	(700,000)	(700,000)		0	700,000
Total Revenue - taxation & non specific grant income etc	(3,074,560)	(3,381,786)	(1,007,226)		0	3,381,786
NET COST OF SERVICES (Surplus)/Deficit	370,617	(563,266)	(1,633,883)		5,101,412	5,664,678
Capital expenditure	0	389524	-389524			
NET SURPLUS	370,617	(173,742)	(1,244,359)			

Appendix 2 – Income & Expenditure
Pembrokeshire Coast National Park Authority
Profit and Loss - Actual vs. Budget

	Year To Date 30/09/2025			Year Ending 31/03/2026	Year To Date 30/09/2025
	Actual	Profiled Budget	FY 25-26 Variance	Annual budget	Remaining budget
Revenue					
Revenue - Sales	1,306,324	1,074,642	231,682	1,558,164	251,840
Revenue - Products	255,492	223,670	31,822	298,200	42,708
Revenue - Licenses	17,676	0	17,676	23,000	5,324
Revenue - Services	134,334	120,276	14,058	280,599	146,265
Revenue - Other	3,007,620	2,725,158	282,462	6,982,977	3,975,357
Total Revenue	4,721,446	4,143,746	577,700	9,142,940	4,421,494
Cost of Revenue					
Cost of Goods Sold	187,413	162,460	24,953	216,905	29,492
Total Cost of Revenue	187,413	162,460	24,953	216,905	29,492
Gross Profit	4,534,033	3,981,286	552,747	8,926,035	4,392,002
Operating Expenses					
General and Administrative Expenses	621,088	819,551	(198,463)	1,627,522	1,006,434
Marketing and Advertising Expenses	113,525	124,979	(11,454)	205,579	92,054
Depreciation and Amortization Expense	0	0	0	708,152	708,152
Payroll and Related Expenses	3,211,685	3,322,323	(110,637)	6,424,797	3,213,112
Utilities and Facilities	546,763	586,521	(39,759)	1,096,087	549,324
Operating and Maintenance Expenses	144,513	171,349	(26,836)	304,984	160,471
Management Fees	25,993	56,764	(30,770)	96,764	70,770
Insurance	60,864	46,675	14,188	91,828	30,965
Total Operating Expenses	4,724,431	5,128,162	(403,731)	10,555,713	5,831,282
Other Income (Expense)					
Interest Income	123,305	100,000	23,305	200,000	76,696
Other Income					
MIRS Depreciation	0	0	0	708,152	708,152
Liberty Pay Donations	273	0	273	0	(273)
Donations	2,249	1,690	559	2,025	(225)
Mobility Scooter Donation	0	620	(620)	700	700
Other Income	61,254	29,014	32,240	57,464	(3,789)
Legacies In Memory	9,000	0	9,000	0	(9,000)
Purchase Card Rebate	1,654	0	1,653	2,000	346
Rents Received	74,522	39,684	34,839	137,571	63,048
Wayleaves & Easements	552	0	551	800	249
RHI / FIT Payment Income	14,738	0	14,739	11,000	(3,739)
Trfr FROM earmarked resvs	700,000	833,037	(133,037)	330,583	(369,417)
Total Other Income	987,547	1,004,045	(16,498)	1,250,295	386,052
Other Expenses					
Project costs	(32,962)	(36,427)	3,465	(86,806)	(53,844)
Dark skies project costs	(7,273)	0	(7,273)	0	7,273
SDF Grant Payments	(32,744)	0	(32,744)	0	32,745
SDF Internal Payments	9,473	0	9,473	0	(9,474)
Contributions to Local Authorities	0	(250)	250	(500)	(500)
Grants to other bodies/orgs.	(126,063)	(112,334)	(13,728)	(143,608)	(17,545)
Coast Path - internal recharge	0	(78,774)	78,774	(155,457)	(155,457)
Bad Debt Provision	0	0	0	(1,000)	(1,000)
Contractors (Capital)	(333,523)	0	(333,523)	0	333,523
Equipment/Fittings (Capital)	(54,736)	0	(54,736)	0	54,736
Fees (Capital)	(45,579)	0	(45,579)	0	45,579
Total Other Expenses	(623,407)	(227,785)	(395,621)	(387,371)	236,036
Total Other Income (Expense)	364,140	776,260	(412,120)	1,062,924	698,784
Net Income (Loss)	£ 173,742	£ (370,616)	£ 544,358	£ (566,754)	£ (740,496)

Note – the net income is stated after capital expenditure.

Appendix 3 – Balance Sheet

Pembrokeshire Coast National Park Authority Balance Sheet

Reporting Book:

ACCRUAL

As of Date:

30/09/2025

Location:

Pembrokeshire Coast National Park Author

	Month Ending 30/09/2025	Month Ending 31/03/2025
Assets		
Current Assets		
Cash and Cash Equivalents	3,334,200.62	3,614,779.71
Short Term Investments	4,893,411.45	4,821,602.10
Accounts Receivable, Net	89,723.86	65,073.01
Inventory	183,252.55	196,024.80
Prepaid Expenses	65,351.09	113,718.10
Other Current Assets	4,290.46	139,176.70
Total Current Assets	8,570,230.03	8,950,374.42
Fixed Assets, Net		
Fixed Assets	21,703,437.20	21,703,437.20
Accumulated Depreciation	3,375,558.11	(3,375,558.11)
Total Fixed Assets, Net	18,327,879.09	18,327,879.09
Total Assets	£ 26,898,109.12	£ 27,278,253.51
Liabilities and Equity		
Current Liabilities		
Accounts Payable	200,038.61	221,214.60
Accrued Liabilities	399,449.12	268,803.90
Accrued Taxes	43,596.65	(69,659.39)
Income Tax Payable	144,118.25	92,377.22
Other Current Liabilities	14,401.42	142,754.07
Total Current Liabilities	801,604.05	655,490.40
Long Term Liabilities	98,084.86	98,084.86
Reserves		
Unuseable reserves	18,193,788.14	18,193,788.14
Useable reserves	7,804,632.07	8,330,890.11
Total Reserves	25,998,420.21	26,524,678.25
Total Liabilities and Equity	£ 26,898,109.12	£ 27,278,253.51

Appendix 4 – Expense analysis

Expense Analysis
As of September 30, 2025

	YTD Actual	% Expense	YTD Budget FY 25-26	YTD Budget % FY 25-26	Var
Operating Expenses					
General and Administrative Expenses					
Computer Processing Expenses					
Licences (non IT)	4,053	0.08 %	2,945	37.62 %	↑
IT Software & licences	203,248	3.80 %	100,186	102.87 %	↑
Computer Maintenance	36	0.00 %	3,453	(98.95) %	↓
Website/Domain Maintenance	466	0.01 %	1,100	(57.65) %	↓
Computer Consumables	5,215	0.10 %	2,122	145.72 %	↑
Hardware purchases	6,717	0.13 %	17,015	(60.52) %	↓
	219,735	4.11 %	126,821	73.26 %	↑
Copying and Printing					
Photographic Supplies	205	0.00 %	0	100.00 %	↑
Printing	1,551	0.03 %	0	100.00 %	↑
Photocopying Costs	1,218	0.02 %	3,752	(67.54) %	↓
Photocopier Lease	2,225	0.04 %	2,498	(10.92) %	↓
	5,199	0.10 %	6,250	(16.81) %	↓
Due and Subscriptions					
Subscriptions	34,739	0.65 %	19,595	77.28 %	↑
	34,739	0.65 %	19,595	77.28 %	↑
Education					
Education Equipment & consumables	685	0.01 %	200	242.73 %	↑
	685	0.01 %	200	242.73 %	↑
Finance Charges					
Bank Charges	1,637	0.03 %	1,140	43.54 %	↑
Credit Card /Online Charges	10,222	0.19 %	10,133	0.88 %	↑
	11,859	0.22 %	11,273	5.20 %	↑
Travel, Meals and Entertainment					
Travel Expenses					
Staff Travelling expenses	22,770	0.43 %	26,722	(14.78) %	↓
Volunteer Travel Expenses	3,460	0.06 %	3,849	(10.10) %	↓
Members Expenses	746	0.01 %	1,100	(32.18) %	↓
	26,976	0.50 %	31,671	(14.82) %	↓
Meals and Entertainment					
Subsistence	1,865	0.03 %	6,321	(70.50) %	↓
Volunteer Subsistence	43	0.00 %	1,010	(95.73) %	↓
	1,908	0.04 %	7,331	(73.97) %	↓
Total Travel, Meals and Entertainment	28,884	0.54 %	39,002	(25.94) %	↓
Office Supplies					
Stationery/Misc. office supplies	3,383	0.06 %	5,668	(40.30) %	↓
Provisions & sundry costs	508	0.01 %	15,361	(96.69) %	↓
	3,891	0.07 %	21,029	(81.49) %	↓
Telecommunication					
Telephone & mobile etc	21,640	0.00 %	24,180	(10.50) %	↓
	21,640	0.00 %	24,180	(10.50) %	↓
Postage and Delivery					
Franking machine postage	4,439	0.08 %	3,912	13.47 %	↑
Postage Packing Delivery	195	0.00 %	5,476	(96.45) %	↓
Postage Recharge	0	0.00 %	(3,521)	(100.00) %	↓
	4,634	0.09 %	5,867	(21.01) %	↓
Legal and Accounting					
Legal Fees	8,800	0.16 %	3,513	150.51 %	↑
Corp. Finance Costs	50	0.00 %	34,018	(99.85) %	↓
	8,850	0.17 %	37,531	(76.41) %	↓
Professional Services					
Translation Costs	24,024	0.00 %	26,409	(9.03) %	↓
Professional Fees	138,512	0.00 %	97,041	42.73 %	↑
Contributors/Events/Activities	13,307	0.00 %	31,505	(57.76) %	↓
Cost of Appeals	0	0.00 %	3,000	(100.00) %	↓
District Valuer Services	4,300	0.00 %	0	100.00 %	↑
DP Officer	3,750	0.00 %	3,750	0.00 %	
Hired & Contracted Services	0	0.00 %	231,515	(100.00) %	↓
Health Wellbeing Tourism costs	403	0.00 %	1,190	(66.12) %	↓
Archaeological Services	8,201	0.00 %	15,000	(45.32) %	↓
Biodiversity Action Plan	18,916	0.00 %	35,680	(46.98) %	↓
SAC Management	0	0.00 %	5,646	(100.00) %	↓
DC Statutory Advertising	7,493	0.00 %	8,287	(9.58) %	↓
Tree Preservation Orders	354	0.00 %	612	(42.14) %	↓
Production cost for public.	0	0.00 %	2,850	(100.00) %	↓
Stewardship Expenses	79	0.00 %	125	(36.86) %	↓
M. H. Env. Monitoring Group	3,000	0.00 %	3,000	0.00 %	
Commercial Partnership costs	55,500	0.00 %	55,000	0.90 %	↑
Corporate Governance	0	0.00 %	5,942	(100.00) %	↓
Corporate Events	3,133	0.00 %	1,250	150.57 %	↑
	280,972	0.00 %	527,802	(46.76) %	↓
Total General and Administrative Expenses	621,088	11.61 %	819,550	(24.21) %	↓

	YTD Actual	% Expense	YTD Budget FY 25-26	YTD Budget % Var FY 25-26
Operating and Maintenance Expenses				
Automobile Expenses				
Vehicle Maintenance	16,046	0.30 %	11,235	42.82 % ↑
Beach Wheelchair Maintenance	7,720	0.14 %	750	929.23 % ↑
Fuel	18,960	0.35 %	26,998	(29.77) % ↓
Electric Vehicle Charging Costs	6,771	0.13 %	5,131	31.97 % ↑
Tax & MOT	3,985	0.07 %	4,160	(4.20) % ↓
Vehicle Contract Hire/Lease Charges	20,957	0.39 %	27,097	(22.66) % ↓
Vehicle Rental	6,552	0.12 %	3,871	69.27 % ↑
Recharge - Pool Car Usage	0	0.00 %	9,992	(100.00) % ↓
Vehicle Insurance	17,568	0.33 %	15,743	11.59 % ↑
	98,559	1.84 %	104,977	(6.11) % ↓
Miscellaneous Expense				
Health & Safety	2,349	0.04 %	2,950	(20.37) % ↓
Uniforms & PPE	3,410	0.06 %	4,540	(24.88) % ↓
Volunteer Uniforms	0	0.00 %	1,750	(100.00) % ↓
Volunteer Equipment	99	0.00 %	685	(85.52) % ↓
Toiletries/Hygiene	71	0.00 %	964	(92.65) % ↓
Newspapers, Magazines etc & publication	895	0.02 %	200	347.54 % ↑
SNPS costs	9,655	0.18 %	16,200	(40.40) % ↓
	16,479	0.31 %	27,289	(39.61) % ↓
Other Operating Expense				
Outdoors small tools/equip	11,288	0.21 %	19,648	(42.54) % ↓
Exhibition costs	7,600	0.14 %	9,075	(16.25) % ↓
Exhibitor Payments	10,215	0.19 %	10,360	(1.40) % ↓
Conservation grants	373	0.01 %	0	100.00 % ↑
	29,476	0.55 %	39,083	(24.58) % ↓
Total Operating and Maintenance Expense	144,514	2.70 %	171,349	(15.66) % ↓
Management Fees				
Management Fees				
Management Agreements	25,993	0.49 %	56,764	(54.20) % ↓
	25,993	0.49 %	56,764	(54.20) % ↓
Insurance	60,864	1.14 %	46,676	30.39 % ↑
Total Operating Expenses	4,724,431	88.34 %	5,128,162	(7.87) % ↓

	YTD Actual	% Expense	YTD Budget FY 25-26	YTD Budget % Var FY 25-26
Marketing and Advertising Expenses				
Advertising and Promotion				
Marketing	21,413	0.40 %	29,400	(27.16) % ↓
Advertising & Promotion	62,617	1.17 %	14,753	324.45 % ↑
Statutory Advertising	1,935	0.04 %	3,898	(50.35) % ↓
Coast to Coast costs	0	0.00 %	52,279	(100.00) % ↓
Web Development	2,555	0.05 %	2,800	(8.76) % ↓
Corp Comms Strategy delivery	7,441	0.14 %	17,500	(57.48) % ↓
Interpretation/Signage	13,374	0.25 %	4,350	207.44 % ↑
Royal Welsh Show	4,190	0.08 %	0	100.00 % ↑
	113,525	2.12 %	124,980	(9.16) % ↓
Total Marketing and Advertising Expenses	113,525	2.12 %	124,980	(9.16) % ↓
Payroll and Related Expenses				
Benefits				
Staff Training	52,675	0.98 %	24,394	115.93 % ↑
Volunteer Training & Development	1,018	0.02 %	5,390	(81.10) % ↓
	53,693	1.00 %	29,784	80.27 % ↑
Payroll Expenses				
Staff Advertising	15,060	0.28 %	1,020	1376.47 % ↑
Redundancy / Settlements	(408)	(0.01) %	2,496	(116.35) % ↓
Pension Service Charges	3,200	0.06 %	120	2566.15 % ↑
Misc Employee Costs	3,155	0.06 %	275	1045.28 % ↑
	21,007	0.39 %	3,911	437.04 % ↑
Payroll Taxes				
NI APT & C	289,276	5.41 %	300,716	(3.80) % ↓
NI Seasonal	17,171	0.32 %	12,412	38.34 % ↑
	306,447	5.73 %	313,128	(2.13) % ↓
Salary and Wages				
Salary - APT & C	2,316,437	43.32 %	2,466,472	(6.08) % ↓
Salaries - Seasonals	200,682	3.75 %	171,310	17.14 % ↑
Superan APT & C	235,363	4.40 %	256,513	(8.24) % ↓
Superan Seasonal	16,582	0.31 %	14,699	12.81 % ↑
Apprenticeship Levy	4,856	0.09 %	5,000	(2.87) % ↓
Members Allowances	56,618	1.06 %	59,082	(4.17) % ↓
Standards Members Allowances	0	0.00 %	134	(100.00) % ↓
Members NIC ers cost	0	0.00 %	2,289	(100.00) % ↓
	2,830,538	52.93 %	2,975,499	(4.87) % ↓
Total Payroll and Related Expense	3,211,685	60.06 %	3,322,322	(3.33) % ↓
Utilities and Facilities				
Equipment Rental				
Equipment Leasing	81	0.00 %	0	100.00 % ↑
Hire of Equipment/facilities	4,864	0.09 %	900	440.37 % ↑
	4,945	0.09 %	900	449.46 % ↑
Facilities				
Building Cleaning	21,155	0.40 %	18,031	17.32 % ↑
Planned Maintenance	19,472	0.36 %	49,998	(61.05) % ↓
Reactive Maintenance	47,768	0.89 %	22,500	112.30 % ↑
Sponsored Maintenance	134	0.00 %	525	(74.54) % ↓
Tree Planting	0	0.00 %	1,000	(100.00) % ↓
Greening Up	0	0.00 %	5,000	(100.00) % ↓
Sub Contractors	0	0.00 %	2,750	(100.00) % ↓
Site Management	4,302	0.08 %	18,207	(76.37) % ↓
Surface Maintenance	2,655	0.05 %	15,000	(82.29) % ↓
Pay & Display costs	30,726	0.57 %	39,540	(22.28) % ↓
Rates	78,520	1.47 %	64,783	21.20 % ↑
Water	1,762	0.03 %	3,577	(50.72) % ↓
Sewage	630	0.01 %	4,300	(85.34) % ↓
Cleaning Materials	230	0.00 %	75	206.13 % ↑
Refuse & Recycling	6,160	0.12 %	4,623	33.23 % ↑
	213,514	3.99 %	249,909	(14.56) % ↓
Rent				
Rents Paid - Buildings/Land	17,485	0.33 %	17,635	(0.84) % ↓
	17,485	0.33 %	17,635	(0.84) % ↓
Repairs and Maintenance				
Materials Reserve	22,019	0.41 %	536	4011.90 % ↑
Materials Countryside	2,002	0.04 %	2,889	(30.69) % ↓
Timber Purchases	25,599	0.48 %	33,811	(24.28) % ↓
Premises/Site Materials	36,850	0.69 %	69,044	(46.62) % ↓
Blades, flails etc.	1,077	0.02 %	282	281.20 % ↑
Machinery/Equipment Repairs & servicir	7,429	0.14 %	14,293	(48.02) % ↓
Contractors	144,256	2.70 %	121,409	18.81 % ↑
Machinery/Equipment Purchases <£10k	1,529	0.03 %	4,134	(63.00) % ↓
	240,761	4.50 %	246,398	(2.28) % ↓
Utilities				
Electricity	52,109	0.97 %	57,399	(9.21) % ↓
Gas	5,113	0.10 %	7,905	(35.31) % ↓
Solid Fuels	12,835	0.24 %	6,100	110.41 % ↑
Heating Oil	0	0.00 %	275	(100.00) % ↓
	70,057	1.31 %	71,679	(2.26) % ↓
Total Utilities and Facilities	546,762	10.22 %	586,521	(6.77) % ↓

Appendix 5 - Earmarked reserves

	Position as at 31/03/2025	Transfers to Revenue From EMR	Transfers from Revenue To EMR	Adjs	Position as at 31/09/2025
Receipts in Advance/EMR - Heritage Guardians	-6,198				-6,198
Receipts in Advance/EMR - WG Capital Grant 2019/20 Unspent:					
A03 - Angel Gabions Refurbishment	-12,345				-12,345
A05 - Visitor Interpretation/Events OYP	-5,027				-5,027
A07 - Carew Castle Enhancement & Interpretation	-39,716				-39,716
A08 - Carew Castle Visitor Management & Access	-32,000				-32,000
A24 - Open Sided Barn at Castell Henllys/Development	-63,169				-63,169
Welsh Gov Funded - Pathways	-46,049				-46,049
Welsh Gov Funded - Future Landscapes Wales	-124,650				-124,650
Welsh Gov Funded - Public Health Partnership	-45,668				-45,668
Welsh Gov Funded - National Trail Improvement	-15,978				-15,978
Welsh Gov Funded - Marketing Pembrokeshire Coast	-39,975				-39,975
Welsh Gov Funded - Pembs Outdoor Schools	-17,376				-17,376
First 1000 Days (Trust Income)	-18,080				-18,080
Project Specific Additional WG Funding 20/21:					
Communication, Engagement & Sustainable Tourism out of Covid19	-76,072				-76,072
SLSP PV Arrays (A36)	-33,557				-33,557
SLSP Greening Agriculture in the Park (190)	-22,160				-22,160
SLSP Community Woodland Purchase (A37)	-3,300				-3,300
Welsh Government Funded - Designated Landscapes (280)	-383,888				-383,888
Welsh Government Funded - Wales Coast Path Anniversary	-37,474				-37,474
WG Funded 22/23 to 24/25 - Management Plan	-35,427				-35,427
WG Funded 22/23 to 24/25 - SLSP Decarbonisation (155)	-186,170				-186,170
WG Funded 22/23 to 24/25 - SLSP Wild Coast (156)	-54,248				-54,248
WG Funded 22/23 to 24/25 - SLSP Designated Landscapes Education (275)	-13,448				-13,448
WG Funded 22/23 to 24/25 - SLSP Sustainable Tourism (276)	-568,951				-568,951
Conservation Coastal Management Agreements	-190,188				-190,188
WG Grant additional revenue	-1,400,000	700,000			-700,000
Receipts In Advance	-3,471,113	700,000	0	0	-2,771,113
Carryovers from Underspend 21/22, 22/23, 24/25 - Conservation Make More Meadows	-2,364				-2,364
Carryovers from Underspend 21/22 & 22/23 - Archaeology	-22,751				-22,751
Carryovers from Underspend 21/22 - Development Management	-75,067				-75,067
Carryovers from Underspend 21/22, 23/24 - Roots to Recovery Project	-45,666				-45,666
Carryovers from Underspend 24/25 Conservation Hedgelaying & Pembs Wildfire	-3,477				-3,477
Asset Management - programme for assets replacements & emergencies	-178,027				-178,027
Planning - LDP Review	-99,354				-99,354
National Park Wales	-27,847				-27,847
Planning System	-137,365				-137,365
Sponsored Maintenance re Sponsor A Gate	-37,577				-37,577
SDF Increase In Funds	-249,879				-249,879
Planning Enforcement	-146,800				-146,800
Invasive Species	-22,043				-22,043
Carew Causeway	-206,700				-206,700
Roots Project (2.252)	-3,763				-3,763
Digital Transformation inc software & hardware upgrades	-210,845				-210,845
Green Room Redevelopment	-450,000				-450,000
Pay Regrading & Pay Award	-20,000				-20,000
Investment & delivery fund (income generation)	-143,080				-143,080
Decarbonisation	-248,250				-248,250
Get Outdoors (2.242)	-98,492				-98,492
Total	-5,900,460	700,000	0	0	-5,200,460