

**REPORT OF FINANCE MANAGER**

**SUBJECT:  
BUDGET PERFORMANCE REPORT 9 MONTHS TO DECEMBER 2015**

**Revenue Budget**

The detailed net revenue budget for the 9 months to 31<sup>st</sup> December 2015 is presented in Appendix 1, with the summary by service area as follows:

|   | <b>Net Budget 2015/16</b> | <b>Dec 15 Profiled Budget</b> | <b>Dec 15 Actual &amp; Committed</b> | <b>Variance</b> | <b>% Variance</b> |
|---|---------------------------|-------------------------------|--------------------------------------|-----------------|-------------------|
| Conservation of the Natural Environment       | 443,753                   | 348,292                       | 302,126                              | 46,166          | <b>13.3%</b>      |
| Conservation of the Historic & Cultural Env't | 129,433                   | 95,832                        | 86,983                               | 8,849           | <b>9.2%</b>       |
| Development Management                        | 569,160                   | 422,185                       | 344,263                              | 77,922          | <b>18.5%</b>      |
| Forward Planning & Communities                | 404,431                   | 302,927                       | 270,441                              | 32,486          | <b>10.7%</b>      |
| Promoting Understanding & Enjoyment           | 1,152,132                 | 1,022,520                     | 919,588                              | 102,932         | <b>10.1%</b>      |
| Recreation & Park Management                  | 217,523                   | 275,641                       | 151,214                              | 124,427         | <b>45.1%</b>      |
| Rangers, Estates & Volunteers                 | 1,027,052                 | 816,329                       | 772,309                              | 44,020          | <b>5.4%</b>       |
| Democratic Representation & Management        | 622,817                   | 464,465                       | 423,882                              | 40,583          | <b>8.7%</b>       |
| Service Management & Support Services         | 1,032,154                 | 777,872                       | 705,967                              | 71,905          | <b>9.2%</b>       |
| Support Services Recharges                    | -993,299                  | -744,974                      | -745,297                             | 323             | <b>0.0%</b>       |
| <b>Net Cost of Services</b>                   | <b>4,605,156</b>          | <b>4,526,063</b>              | <b>3,976,773</b>                     | <b>549,290</b>  | <b>12.1%</b>      |

As at 31<sup>st</sup> December 2015 the Authority's net revenue expenditure was £3,977k, £549k (12.1%) under the profiled budget of £4,526k for the 9 month period. The profiling of the budget against the actual expenditure explains the majority of this variance but details of variances of actual expenditure against budget for each Service department are as follows:

- **Conservation of the Natural Environment (£46k under budget).** While sales are running considerably below budget at Cilrhedyn Woodland Centre, down £24k, this is more than offset by savings in operational costs at the centre. The Nature Conservation Budget is £26k below budget and is due to the payments of Management Agreements and Biodiversity grants running behind the budget schedule.

- **Conservation of Cultural Heritage (£9k under budget).** This under spend is due to savings in the archaeological budget.
- **Development Management (£78k under budget).** Development Management planning fee income at £120k is up £15k versus budget and compares to £132k for the same period in 2014/15. There are also a range of significant savings adding to the under spend including salaries (£17k), professional fees (£4k), travel costs (£5k) and statutory advertising (£23k).
- **Forward Planning & Communities (£32k under budget).** The under spend is caused by the slow drawn down of Sustainable Development Fund grants. However all the remaining funds for 2015/16 were awarded to projects in the January Sustainable Development Fund panel meeting.
- **Promoting & Understanding (£103k under budget).**  
The table that follows shows the budget, actual and prior year's merchandise sales, admissions income and car park income for the 9 months ended 31<sup>st</sup> December 2015. In total merchandise income of £280k is £12k ahead of budget with Carew Castle exceeding budget by more than £23k. Conversely income at Oriell y Parc is £21k below budget and down £31k versus the same period in 2014/15. Sales at Newport Information Centre is considerably up against budget, Tenby sales up but less so and at Castell Henllys income is up versus last year but running behind budget. Total admission fee income of £184k is £38k above budget and £25k up on 2014/15 with both Carew and Castell Henllys figures being significantly above prior years.

Advertising sales for the 2016 season of the Authority's Coast to Coast publication of circa £95k has exceeded all previous levels and is over budget by some £15k. The Big Lottery funded social inclusion project "Your Park Your Future", which was due to finish in December 2015, has sufficient residual funds to allow it to continue until March 2016. This extension has been approved by the Big Lottery fund. The first claim under "Dark Skies – Brilliant Parks" has been submitted. The project was successfully bid for £40k grant under Visit Wales Partnership for Growth Fund. The fund aims to encourage closer joint working between stakeholders through collaborative sustainable tourism projects.

- **Recreation & Park Management (£124k under budget).** The table that follows shows Car Park income for the 9 months at £400k, which is up £56k on budget and £26k on 2014/15. With the exceptions of Newport and Poppit, all other car parks are on or above budget. During the year the Authority took out a service level agreement with Pembrokeshire County Council to provide car park enforcement services, (for a period of 5 months and at a total cost of £12.5k). While other factors may have impacted income levels, the enforcement policy appears to have had a positive impact. The Authority's Technical Officer has returned to work after a lengthy period of illness. Accordingly minor maintenance projects which fall within his remit have been delayed although there is an expectation that the projects will be completed by the end of the financial year. Other savings in the service are due to salary savings arising from vacant posts in the National Trail & Rights of Ways areas.

- **Rangers, Estates & Volunteers (£44k under budget).** Estates Management income from both ice cream concessions and miscellaneous filming is considerably above budget; £8k and £14k respectively. Other budget variance within this service should be corrected during the remainder of the financial year.
- **Democratic Representation & Management (£41k under budget).** In the Corporate Activities & Management budget there are savings in job evaluation contingency, staff awards and advertising. The Corporate Governance budget is currently showing a surplus of £22k due to invoices outstanding from Wales Audit Office.
- **Service Management & Support Services (£71k under budget).** As at end of period 9 the major under spends in support services are in the IT budget, due to the job sharing arrangements with Brecon Beacons National Park, and the Building Maintenance budget which should correct itself before the end of the financial year.

### **2015/16 3rd Quarter Income Versus Budget & Prior Years**

| <b>Merchandise Sales</b>   | Budget         | Income         | Variance      | 2014/15        | Variance       | 2013/14        | Variance      | 2012/13        | Variance      |
|----------------------------|----------------|----------------|---------------|----------------|----------------|----------------|---------------|----------------|---------------|
| Carew Income               | 52,113         | 75,651         | 23,538        | 68,669         | 6,982          | 53,884         | 21,767        | 48,901         | 26,750        |
| Castell Henllys Income     | 50,395         | 44,185         | -6,210        | 36,369         | 7,816          | 42,227         | 1,958         | 45,408         | -1,223        |
| Oriel Y Parc               | 128,000        | 107,492        | -20,508       | 138,686        | -31,194        | 121,160        | -13,668       | 129,060        | -21,568       |
| Newport Information Centre | 17,764         | 29,218         | 11,454        | 27,057         | 2,161          | 21,420         | 7,797         | 18,544         | 10,674        |
| Tenby Visitor Centre       | 20,000         | 23,812         | 3,812         | 26,476         | -2,664         | 22,381         | 1,431         | 23,369         | 443           |
|                            | <b>268,272</b> | <b>280,358</b> | <b>12,086</b> | <b>297,257</b> | <b>-16,899</b> | <b>261,072</b> | <b>19,286</b> | <b>265,281</b> | <b>15,077</b> |
| <b>Admission Fees</b>      |                |                |               |                |                |                |               |                |               |
| Carew Income               | 90,450         | 116,885        | 26,435        | 99,139         | 17,746         | 89,279         | 27,606        | 71,400         | 45,486        |
| Castell Henllys            | 55,630         | 67,447         | 11,817        | 60,226         | 7,221          | 51,444         | 16,004        | 52,775         | 14,673        |
|                            | <b>146,080</b> | <b>184,333</b> | <b>38,253</b> | <b>159,365</b> | 24,968         | <b>140,723</b> | <b>43,610</b> | <b>124,174</b> | <b>60,158</b> |
| <b>Car Park Income</b>     |                |                |               |                |                |                |               |                |               |
| Car Park Operations        | 0              | 7,958          | 7,958         | 10,109         | -2,151         | 3,722          | 4,235         | 5,950          | 2,007         |
| Saundersfoot Car Park      | 54,920         | 68,529         | 13,609        | 65,911         | 2,618          | 58,108         | 10,421        | 68,539         | -9            |
| Manorbier Car Park         | 37,389         | 39,957         | 2,568         | 41,153         | -1,196         | 36,425         | 3,532         | 29,806         | 10,151        |
| Freshwater East Car Park   | 21,704         | 21,822         | 118           | 26,333         | -4,511         | 17,700         | 4,122         | 18,596         | 3,226         |
| Little Haven Car Park      | 28,155         | 36,126         | 7,971         | 32,144         | 3,982          | 28,454         | 7,672         | 27,828         | 8,298         |
| Broad Haven Car Park       | 20,638         | 21,387         | 749           | 22,871         | -1,484         | 21,498         | -111          | 15,296         | 6,090         |
| St Davids Car Park         | 60,758         | 77,100         | 16,342        | 74,706         | 2,394          | 68,057         | 9,043         | 61,418         | 15,682        |
| Newport Car Park           | 30,757         | 15,697         | -15,060       | 26,361         | -10,664        | 20,961         | -5,264        | 20,778         | -5,082        |
| Poppit Car Park            | 35,524         | 34,623         | -901          | 36,657         | -2,034         | 37,009         | -2,386        | 25,719         | 8,904         |
| Newgale Car Park           | 20,000         | 19,946         | -54           | 18,646         | 1,300          | 17,902         | 2,044         | 16,090         | 3,856         |
| Solva Car Park             | 35,000         | 57,120         | 22,120        | 19,583         | 37,537         | 19,401         | 37,719        | 46,403         | 10,717        |
|                            | <b>344,845</b> | <b>400,263</b> | <b>55,418</b> | <b>374,474</b> | <b>25,789</b>  | <b>309,236</b> | <b>71,027</b> | <b>316,424</b> | <b>83,839</b> |

## **2015 / 16 Revenue Forecast**

As at the end of the third quarter the forecast revenue position for the year suggests a budget surplus of approximately £116k. This projected under spend is explained as follows:

| <b>2015/16 Budget Forecast</b>            | <b>£000's</b> | <b>£000's</b> |
|---|---------------|---------------|
| Published Budget Surplus                  |               | Nil           |
|   |               |               |
| <b>Movements:</b>                         |               |               |
| Other Budgeted Savings                    | -109          |               |
| Voluntary redundancy                      | 18            |               |
| Additional Car Park Income                | 55            |               |
| Skills In Action Support Costs            | 14            |               |
| Dyfed Archeological Trust                 | 40            |               |
| N.T.O.                                    | -44           |               |
| Estates Rental & Concession Income        | 20            |               |
| Salary Savings                            | 93            |               |
| SLA BBNPA                                 | -10           |               |
| Access Grant                              | 8             |               |
| Car Park Enforcement                      | -13           |               |
| Archaeology                               | 4             |               |
| NRW additional Budget                     | 22            |               |
| National Parks Wales                      | 10            |               |
| Centre Income                             | 40            | <b>148</b>    |
| NPG / Levy                                |               | <b>-24</b>    |
| Hypothecated allocation: Member Mentoring |               | -8            |
| <b>Revised revenue forecast surplus</b>   |               | <b>116</b>    |

In late January 2016 Welsh Government notified the Authority of an Access capital grant and we have accordingly submitted bids for specific projects for circa £180k. If some or all of the bids are successful then this could result in a substitution of some proposed expenditure and therefore add to the anticipated surplus.

## Capital Budget 2015/16

|                                 | Original Budget 15/16 | Amended Budget 15/16 | Funded by EMR | Funded by other Grants | Capital Receipts | Spend as at 31.12.2015 |
|---------------------------------|-----------------------|----------------------|---------------|------------------------|------------------|------------------------|
| ICT – Equipment                 | 6,000                 | 6,000                | 6,000         |                        |                  |                        |
| Carew Interpretation            | 4,000                 | 4,000                | 4,000         |                        |                  |                        |
| Castell Henllys Roundhouses     | 110,000               |                      |               |                        |                  |                        |
| Greening Park Initiatives       | 10,000                | 10,000               | 10,000        |                        |                  | 930                    |
| Fleet Replacement               | 20,000                | 17,675               |               |                        | 17,675           | 17,675                 |
| Car Par Integration             | 76,900                |                      |               |                        |                  |                        |
| Planning / Document Management  | 30,000                |                      |               |                        |                  |                        |
| Electronic Point of Sale System | 19,000                | 23,000               | 19,000        |                        | 4,000            | 20,869                 |
| Castell Henllys Tractor         |                       | 16,440               | 16,440        |                        |                  | 16,440                 |
| Carew Mill Roof                 |                       | 51,085               |               |                        | 51,085           | 35,705                 |
| <b>Total</b>                    | <b>275,900</b>        | <b>128,200</b>       | <b>55,440</b> |                        | <b>72,760</b>    | <b>91,619</b>          |

The capital programme has reduced from the original budget of £275.9k to a revised budget of £128.2k. This reduction is due to the deferment of the certain projects to 2016/17, namely Car Park Integration, Planning Document Management and Round Houses, and the inclusion of the purchase of a tractor at Cilrhedyn and the replacement roof for the Mill at Carew Castle. The total programme spend is due to be funded £55.4k from Earmarked reserves and £73.8k from the Capital Receipts reserve.

Details of the capital programme are:

- ICT – represents the usual cycle of IT equipment replacement.
- Carew Interpretation. The expenditure is respect of completion of Heritage Tourism Convergence Programme project with the addition work planned for the interpretation of the walled gardens.
- Castell Henllys Round House. Dyfed Archaeological Trust was appointed as consultants to carry out a study into the reconstruction of two roundhouses. The consultant's report has been completed and forms the basis of an application to the Heritage Lottery Fund which is due to be submitted before the end of the financial year. The project is now expected to commence in 2016/17 and be completed in 2017/18.
- Greening Park Initiatives. The greening up programme is ongoing; we are currently looking to purchase low energy LED bulbs for the display cabinets at Oriol Y Parc. This follows lamp replacement at Llanion already completed saving energy and reducing our carbon footprint.
- Fleet Replacement. The Authority has purchase two Ford Rangers which were previously used under lease agreements. It is expected the purchases should have a pay back within 3 years and result in revenue savings thereafter.
- Car Park Integration. Following the successful enforcement of the Authority's car parks by Pembrokeshire County Council in the current financial year it is anticipated than work to integrate some of our car parking function will continue in 2016/17. This will require a capital outlay but this should be recouped from efficiency saving within an acceptable time frame.
- Electronic Point of Sale System. The Authority purchased and is currently completing the installation a new EPOS system at its TIC's and Heritage Centres. New equipment is in place across all the centres and is fully operational at Tenby National Park Centre, Carew Castle and Oriol Y Parc. The system is expected to be up and running at Newport and Castell Henllys by the end of the financial year.
- Castell Henllys Tractor. The Authority was awarded an Access grant from Welsh Government earlier in the year and part of the grant has been used to purchase a tractor to maintain and improve the paths at Castell Henllys.
- Carew Mill Roof. The Authority approved the replacement roof for Carew Castle Mill Roof in July 2015. The contract was awarded to WJ Evans and work progressed over the winter and is due to be completed early February.

## The Authority's Useable Reserves

### £000's

|                                      | Year-end<br>Position<br>2014/15 | Movement<br>2015/16 | Movement<br>2015/16 | Year-end<br>Position<br>2015/16 |
|--------------------------------------|---------------------------------|---------------------|---------------------|---------------------------------|
| <b>General Reserves</b>              | 509                             | 116                 |                     | 625                             |
| <b>Capital Receipts</b>              | 247                             | -73                 | 35                  | 174                             |
| <b>TOTAL</b>                         | <b>756</b>                      | <b>43</b>           |                     | <b>799</b>                      |
| <b>Earmarked Reserves:</b>           |                                 |                     |                     |                                 |
| Receipts In Advance                  | 118                             | -118                |                     | 0                               |
| Asset Management                     | 37                              | -10                 |                     | 27                              |
| Llanion Park                         | 2                               | -2                  |                     | 0                               |
| Planning (Local Development Plan)    | 220                             |                     |                     | 220                             |
| Self-Insurance                       | 30                              |                     |                     | 30                              |
| Staff Restructuring                  | 398                             | -80                 |                     | 318                             |
| I.T.                                 | 19                              | -6                  |                     | 13                              |
| National Park Wales                  | 35                              |                     |                     | 35                              |
| Finance System                       | 19                              | -19                 |                     | 0                               |
| Planning System                      | 100                             | -30                 |                     | 70                              |
| Car Par Integration                  | 77                              |                     |                     | 77                              |
| Invasive Species Eradication Program | 15                              | -15                 |                     |                                 |
| Memorial Donations                   | 2                               |                     |                     | 2                               |
| Wellbeing                            | 5                               |                     |                     | 5                               |
| Round Houses                         | 100                             |                     |                     | 100                             |
| Castell Henllys Tractor              | 16                              | -16                 |                     | 0                               |
| SDF                                  | 100                             |                     |                     | 100                             |
| Machinery For Delivery               | 27                              | -27                 |                     |                                 |
| NPG Reduction                        | 100                             |                     |                     | 100                             |
| Car Park Resurfacing                 | 100                             |                     |                     | 100                             |
| <b>TOTAL</b>                         | <b>1,521</b>                    | <b>-323</b>         |                     | <b>1,198</b>                    |
| <b>TOTAL</b>                         | <b>2,277</b>                    | <b>-280</b>         |                     | <b>1,997</b>                    |



### **General Reserves**

The audited statements of accounts as 31<sup>st</sup> March 2015 verified the Authority's General Reserve at £509k. The forecasted surplus for the year is expected to be £116k and the reasons for this surplus are given on page 5. Accordingly the reserve is expected to increase to £625k at the end of the current financial year. As mentioned earlier in the report should an Access grant application to Welsh Government be successful then this forecasted surplus may increase.

### **Earmarked Reserves**

Earmarked reserves as at 31/3/15 stood at £1,521k and these are expected to fall by £323k to £1,198k at the year end. The 2015/16 spend will be used for various capital and revenue projects and to cover staff early exit settlements.

### **Capital Receipts**

Capital Receipts started the year at £247k, £73k of which will be used to part fund capital expenditure program. However with the sale of the Lime Keepers Cottage at Newport for £21k and the receipt for the sale of land at Skrinkle Haven of £13k, the balance of the reserve is expected to be £174k as at the end of the financial year.

The Welsh Government announced a 6% reduction in the National Park Grant and Levy for 2016/17 and will result in £253k less core funding for the Authority. However the Authority identified a number of efficiency savings which has enabled the Authority to approve a balance budget in its meeting earlier this month.

### **Recommendation**

I shall be pleased to address any questions members may have. Members are invited to **ENDORSE** the budgetary performance for the 9 months ended 31<sup>st</sup> December 2015 as presented in this report.

*(Further information is available from the Financial Manager Richard Griffiths, on 01646 624815 – email [richardg@pembrokeshirecoast.org.uk](mailto:richardg@pembrokeshirecoast.org.uk))*

|  | Revisions To<br>Budgets<br>2015/16 | December 15<br>Profiled<br>Budget | December 15<br>Actual &<br>Committed | Variance       |
|--|------------------------------------|-----------------------------------|--------------------------------------|----------------|
| <b>Conservation of the Natural Environment</b>           | <b>443,753</b>                     | <b>348,292</b>                    | <b>302,126</b>                       | <b>46,166</b>  |
| Woodlands Management                                     |                                    |                                   |                                      | 0              |
| Cilrhedyn Woodland Centre                                | 93,015                             | 87,267                            | 66,251                               | 21,016         |
| Coed Cymru & Pren Preseli                                | 0                                  | 0                                 | 4,249                                | -4,249         |
| Nature Conservation                                      | 342,333                            | 254,721                           | 228,626                              | 26,095         |
| Marine Environment                                       | 8,405                              | 6,304                             | 3,000                                | 3,304          |
|  |                                    |                                   |                                      | 0              |
| <b>Conservation of the Historic &amp; Cultural Env't</b> | <b>129,433</b>                     | <b>95,832</b>                     | <b>86,983</b>                        | <b>8,849</b>   |
| Invasive Species   | 5,000                              | 3,741                             | 5,057                                | -1,316         |
| Conservation Areas & Historic Buildings                  | 56,534                             | 41,673                            | 40,601                               | 1,072          |
| CP10 - Archaeology, Culture & Heritage                   | 67,899                             | 50,418                            | 41,325                               | 9,093          |
| <b>Development Management</b>                            | <b>569,160</b>                     | <b>422,185</b>                    | <b>344,263</b>                       | <b>77,922</b>  |
| Development Management (incl. Mineral Plan)              | 569,160                            | 422,185                           | 344,263                              | 77,922         |
| <b>Forward Planning &amp; Communities</b>                | <b>404,431</b>                     | <b>302,927</b>                    | <b>270,441</b>                       | <b>32,486</b>  |
| Development Planning                                     | 268,760                            | 201,634                           | 203,349                              | -1,715         |
| Sustainable Development Fund                             | 100,000                            |                                   |                                      | 0              |
| Sustainable Development Delivery                         | 35,671                             | 101,293                           | 67,092                               | 34,201         |
| <b>Promoting Understanding &amp; Enjoyment</b>           | <b>1,193,995</b>                   | <b>1,022,520</b>                  | <b>919,588</b>                       | <b>102,932</b> |
| Head of Discovery  | 92,852                             | 85,703                            | 83,559                               | 2,144          |
| Tourism & Wellbeing Officer                              | 39,395                             | 29,656                            | 39,121                               | -9,465         |
| Carew Castle   | 52,691                             | 40,915                            | -22,187                              | 63,102         |
| Castell Henllys  | 84,418                             | 74,135                            | 71,069                               | 3,066          |
| Central Information Services                             | 2,874                              | 26,325                            | 25,917                               | 408            |
| Newport Information Centre                               | 39,641                             | 36,119                            | 37,748                               | -1,629         |
| Oriel Y Parc, St David's                                 | 282,713                            | 233,632                           | 241,247                              | -7,615         |
| Oriel Y Parc Cafe  | -7,250                             | -7,250                            | -8,215                               | 965            |
| Tenby National Park Office                               | 93,158                             | 79,802                            | 73,859                               | 5,943          |
| Coast to Coast   | -19,307                            | -12,174                           | -37,632                              | 25,458         |
| Communications   | 255,320                            | 193,090                           | 185,356                              | 7,734          |
| Graphic Services   | 82,078                             | 56,766                            | 55,193                               | 1,573          |
| Discovery  | 145,358                            | 108,740                           | 100,590                              | 8,150          |
| Activities & Events                                      | 8,579                              | 5,602                             | 4,334                                | 1,268          |

|  | Revisions To<br>Budgets<br>2015/16 | December 15<br>Profiled<br>Budget | December 15<br>Actual &<br>Committed | Variance       |
|--|------------------------------------|-----------------------------------|--------------------------------------|----------------|
| Flexible Programme                                 | 14,114                             | 24,620                            | 22,250                               | 2,370          |
| Skills in Action                                   | 0                                  | 37,891                            | 37,891                               | 0              |
| Nevern Castle Project                              | 0                                  | 0                                 | 540                                  | -540           |
| Your Park Your Future                              | 27,361                             | 8,948                             | 8,948                                | 0              |
| <b>Recreation &amp; Park Management</b>            | <b>217,523</b>                     | <b>275,641</b>                    | <b>151,214</b>                       | <b>124,427</b> |
| Sustainable Transport                              | 81,694                             | 81,591                            | 77,596                               | 3,995          |
| National Trail                                     | 58,496                             | 176,324                           | 152,668                              | 23,656         |
| Access Officer and Rights of Way                   | 105,373                            | 85,615                            | 78,161                               | 7,454          |
| Technical Officer                                  | 111,887                            | 83,677                            | 41,474                               | 42,203         |
| Local Community & Match Funds                      | 3,229                              | 2,422                             | 2,422                                | 0              |
| Charging Car Parks                                 | -159,403                           | -190,917                          | -233,020                             | 42,103         |
| Rights of Way Improvement Plan                     | 0                                  | 15,189                            | 15,665                               | -476           |
| Sustainable Tourism                                | 0                                  | 5,492                             | 0                                    | 5,492          |
| Access Projects                                    | 16,248                             | 16,248                            | 16,248                               | 0              |
| <b>Rangers, Estates &amp; Volunteers</b>           | <b>1,027,052</b>                   | <b>816,329</b>                    | <b>772,309</b>                       | <b>44,020</b>  |
| Head of Park Delivery                              | 130,429                            | 100,394                           | 100,519                              | -125           |
| Ranger Services                                    | 212,776                            | 168,548                           | 170,237                              | -1,689         |
| North Area   | 286,837                            | 219,466                           | 230,013                              | -10,547        |
| West Area  | 179,650                            | 127,102                           | 130,267                              | -3,165         |
| South Area   | 175,711                            | 127,314                           | 132,635                              | -5,321         |
| Castlemartin Ranger                                | 9,089                              | 28,039                            | 4,744                                | 23,295         |
| Estates Management (incl. Surplus Properties)      | 32,559                             | 45,466                            | 3,894                                | 41,572         |
| <b>Democratic Representation &amp; Management</b>  | <b>622,817</b>                     | <b>464,465</b>                    | <b>423,882</b>                       | <b>40,583</b>  |
| DRM2 - Chief Executive's Office                    | 127,807                            | 93,407                            | 91,398                               | 2,009          |
| DRM1 - Corporate Activities & Management           | 135,606                            | 101,721                           | 92,208                               | 9,513          |
| Democratic Representation                          | 237,765                            | 178,551                           | 166,733                              | 11,818         |
| National Parks Wales                               | 43,493                             | 32,240                            | 37,167                               | -4,927         |
| Corporate Governance                               | 78,145                             | 58,546                            | 36,376                               | 22,170         |
| <b>Service Management &amp; Support Services</b>   | <b>1,032,154</b>                   | <b>777,872</b>                    | <b>705,967</b>                       | <b>71,905</b>  |
| <i>(Memorandum account, recharged to services)</i> |                                    |                                   |                                      |                |
| SUP1 - Director of Park Direction & Planning       | 60,927                             | 47,379                            | 47,539                               | -160           |
| SUP3 - Director of Delivery & Discovery            | 91,091                             | 67,027                            | 62,798                               | 4,229          |
| SUP5 - Reception/Admin Services                    | 78,690                             | 58,174                            | 59,650                               | -1,476         |
| SUP2 - Performance Management                      | 38,937                             | 24,837                            | 29,550                               | -4,713         |

|  | <b>Revisions To<br/>Budgets<br/>2015/16</b> | <b>December 15<br/>Profiled<br/>Budget</b> | <b>December 15<br/>Actual &amp;<br/>Committed</b> | <b>Variance</b> |
|--|---|--|---|-----------------|
| SUP6 - Legal Services                      | 45,645                                      | 34,233                                     | 26,046  | 8,187           |
| SUP7 - Financial Services                  | 148,553                                     | 113,002                                    | 103,448   | 9,554           |
| SUP8 - IT Services                         | 255,670                                     | 202,858                                    | 180,187   | 22,671          |
| SUP16 - Parc Llanion Park                  | 64,706                                      | 46,743                                     | 40,658  | 6,085           |
| SUP12 - General Building Maintenance       | 92,240                                      | 69,181                                     | 38,204  | 30,977          |
| Projects Team                              | 43,889                                      | 30,337                                     | 30,419  | -82             |
| SUP14 - Pool Vehicles                      | 2,489                                       | 3,374                                      | 15,760  | -12,386         |
| Personnel, Health & Safety, Staff Training | 109,317                                     | 80,727                                     | 71,708  | 9,019           |
| <b>Support Services Recharges</b>          |   | <b>-744,974</b>                            | <b>-745,297</b>                                   | <b>323</b>      |
| <b>TOTALS</b>                              | <b>5,640,318</b>                            | <b>4,526,063</b>                           | <b>3,976,773</b>                                  | <b>549,290</b>  |